Management Strategies for 'Transformational' M&A

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This presentation should be read in conjunction with MMG Limited's interim results announcement for the half year ending 30 June 2014 issued to the Hong Kong Stock Exchange on 20 August 2014.

MMG – the story so far



 MMG is formed following China Minmetals Nonferrous acquisition of the majority of OZ Minerals assets,

> June 2009 MMG

December 2010

MMR

Minmetals
 Resources, a
 subsidiary of China
 Minmetals acquired
 MMG. MMR is a HK
 listed company.

 Trading, fabrication and downstream businesses were sold to focus on its upstream base metals assets.

September 2011 Divest non-core business March 2012 acquired Anvil Mining

 MMG acquired Anvil Mining which included Kinsevere mine.

- MMG entered into an agreement to purchase the Las Bambas copper project in April 2014.
- The transaction was completed on 31 July 2014.

July 2014 Acquired Las Bambas

Our vision - Building the next generation's leading global diversified minerals and metals company

Formation – a unique model





- > Insights on the largest metals market
- Access to long term patient capital
- > Outward looking culture



- International management team
- > Aiming for best practice operations
- > ICMM membership

Big Ambitions





- > Vehicle for CMN offshore base metals
- > A leading mid-tier within 3-5 years
- > Eventually a major resources house



- > Best out of existing assets
- Exploration and project development
- Transformational M&A

MMG's growth strategy (from 2009)



Our growth strategy is focused on:

- Identifying opportunities to extract potential from our existing assets.
- Pursuing organic growth opportunities through our projects and exploration pipelines.
- Pursuing external growth such as targeting value-focused acquisitions.

Commodity	Primary targets: copper and zinc. Secondary targets: nickel (sulphides) and bauxite.
Scale	Meaningful in size
Stage	Producing asset or advanced stage construction project.
Geography	Stable jurisdiction, supportive of mining investment, safe for our employees.

'Transformational' M&A



Success factors

- > Strategy
- > Targeting/ideas
- > Team (internal and external)

Transaction Types

- > Proactive
- > Event driven
- > Opportunistic

2011 Bid for Equinox – did not succeed





- > Targeted since 2009
- > Built stake over one year
- > Catalyst of market activity



- Dangers of unwelcome bid
- > Importance of price discipline
- > \$150m profit

Kinsevere – Event Driven











Las Bambas - Opportunistic











Earning the right to grow





