

CHIEF EXECUTIVE OFFICER'S MESSAGE

Dear MMG Stakeholders,

I am pleased to present our 2020 Sustainability Report.

2020 was a year like no other, where managing the risks presented by the COVID-19 pandemic dominated our focus while we continued to deliver production, drive development and provide employment and support to the communities in which we live and work.

HEALTH AND SAFETY

The health and safety of MMG people remains our first value. We work hard to embed a company-wide safety mindset.

In 2020, our total recordable injury frequency (TRIF) was 1.38 per million hours worked. This represented an improvement of 13% from the 2019 result of 1.58. In line with MMG's 'Safety First' culture, we are committed to improving our safety performance and ensuring our people can return home safely to their families as we strive to eliminate workplace injuries.

COVID-19 PANDEMIC

The COVID-19 virus has directly impacted our people and communities. We have all adjusted to the increased protections, the impact the virus has imposed on our daily lives and we collectively mourn the many lives lost during this global pandemic.

I am proud of our people's efforts to keep those around them safe by following strict health and hygiene protocols. Our vigorous testing regime facilitated continued production in regions, including Peru where the impact of COVID-19 has been particularly significant.

As mining is an essential operation, working from home is not an option for most of our people. MMG safeguarded our site-based operations wherever possible, also giving MMG people and

their families access to mental health and support services tailored to their respective regions and local languages.

Throughout the pandemic we worked closely with regional communities, governments and all stakeholders; reflecting their insights and concerns in our site operations' continuity plans as outlined on pages 12 to 15.

OUR CONTRIBUTION TO DEVELOPMENT

At MMG, we mine for progress, ensuring wherever possible local communities, economies and supply chains benefit from our operations.

In 2020, we invested over US\$23.6 million in social development programs, up from US\$18.5 million in 2019. In addition, we contributed US\$308 million to global taxes and royalties. We support local communities where our sites are located through the provision of employment, business development, healthcare, education and food security programs.

Notably, much of our 2020 social investment spend helped fight unforeseen COVID-19 impacts. This included training and support for local businesses and donating critical personal protective equipment (PPE), food and medical supplies to local and regional governments. Read more about this on pages 12 to 15 of this report.

Wherever we work, we continue to cultivate sustainable and long-term solutions when community issues emerge. We are committed to upholding human rights wherever MMG operates, consistent with being an Engaged Member of the Voluntary Principles Initiative.

MINIMISING MMG'S IMPACT

MMG monitors its environmental footprint by managing its natural resources, minimising waste and pursuing effective life-cycle management.

In 2020, our site teams worked hard to embed ongoing improvements in water management processes. This included implementing a major water infrastructure program at Las Bambas focused

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on the diversion of clean catchment runoff around operational areas, together with a focus on maximising water recovery from the tailings storage facility (TSF). Water system upgrades at Dugald River, the completion of upgrades to surface water management at Kinsevere and upgrades to water management processes across the Rosebery operation all minimise our environmental footprint.

At MMG we treat the management of tailings storage as a significant material issue that requires ongoing, rigorous risk management. Our tailings governance includes independent Dam Review Committees at each of our operations and each TSF is designed, operated and maintained in accordance with leading engineering practices and principles. MMG meets or exceeds the regulatory requirements in each of its operating jurisdictions.

In August 2020, the new Global Industry Standard on Tailings Management (GISTM) was released, in cooperation with International Council on Mining & Metals (ICMM), the United Nations Environment Program (UNEP) and the Principles for Responsible Investment (PRI). The standard calls for the avoidance of extreme consequences to people and the environment from catastrophic tailings facility failures. MMG has already commenced work to ensure compliance with the standard and will work with involved stakeholders throughout the process.

CLIMATE CHANGE

MMG recognises the impacts of human-induced climate change, and that addressing the impacts of climate change poses significant short- and long-term challenges for society. We are committed to being part of the global solution by taking appropriate actions to reduce our emissions intensity, and sourcing the key mineral and metals required to help the global transition to a low-carbon future. In 2021, we will be reviewing our current environmental footprint and greenhouse gas reduction strategy with the intent of setting company-level reduction targets.

Finally, MMG is proud that its products – particularly copper and zinc – are a major input into global efforts to decarbonise and electrify our energy and



transport needs. If we wish to drive genuine reductions in carbon and arrest the impacts of global climate change, we will as a community rely more heavily on the critical role of metals in society.

I extend my thanks to employees, shareholders and host communities for your continued support. I want to particularly recognise our people for their dedication and contributions to our sustainability performance in such a difficult year. I look forward to the coming year as we continue to mine for progress.

Geoffrey (Xiaoyu) GAO
CHIEF EXECUTIVE OFFICER