





2021 Annual Results

25 March 2022





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This presentation should be read in conjunction with MMG Limited's annual results announcement for the year ended 31 December 2021 issued to the Hong Kong Stock Exchange on 25 March 2022.

OVERVIEW

~~~ 2021 Performance **Financial Results** Ø Strategy and Outlook ? **Questions and Answers** 

# **2021 In Review**

Li Liangang Interim Chief Executive Officer

## 2021 SCORECARD

#### **FINANCIAL / OPERATIONAL**

Record NPAT US\$667m vs. US\$65m loss in 2020

Net Debt reduction US\$2b Gearing 56% vs. 73% in 2020

CuEq Production<sup>1</sup> 543kt vs. 588kt in 2020

<sup>1</sup> Total copper equivalent production of MMG's four operating mines

SAFETY / ESG

21% reduction in TRIF One of the lowest rates in ICMM

**40% emissions reduction by 2030** Climate resilience strategy launched

Social development US\$33m invested in our communities **POSITIVE OUTLOOK** 

~150kt CuEq growth by 2025 Kinsevere and Chalcobamba developments

Strong balance sheet To support disciplined growth opportunities

> Green portfolio Cu, Co, Zn: low carbon economy







# **ESG APPROACH & SAFETY PERFORMANCE**



### **ESG APPROACH**

> Sustainable Development Framework guided by Hong Kong listing rules, ICMM<sup>1</sup> Mining Principles and commitment to voluntary Extractive Industries Transparency and Voluntary Principles on Security and Human Rights Initiatives;

> ESG targets developed to drive sustainability performance through the business plan and individual incentives.

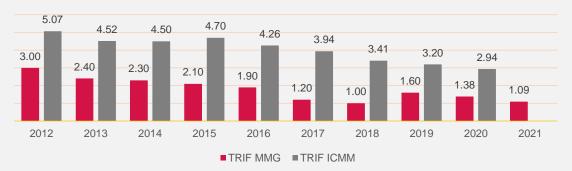
<sup>1</sup> International Council on Mining and Metals

<sup>2</sup> Total Recordable Injury Frequency per million hours worked <sup>3</sup> Tailing Storage Facilities

### SAFETY – our first value

- > TRIF<sup>2</sup> of 1.09 in 2021, 21% reduction from 2020;
- > Target reduction in Serious Potential Incidents, Consistently benchmark amongst lowest TRIF of ICMM members;
- Improved TSF<sup>3</sup> standard adopted based on ANCOLD guidelines and Global Industry Standard on Tailings Management (GISTM);

#### **Safety Performance**



ICMM average TRIF of 27 companies 2021 ICMM TRIF numbers have not vet been released for comparison

# **ENVIRONMENT & SOCIAL PERFORMANCE**



### **ENVIRONMENT**

Integrated **Climate Resilience Strategy** targeting efficiency measures, emissions reduction and community adaption

- > 40% reduction target by 2030.
- > Net zero emission target by 2050.
- > Long-term solar power offtake agreement at Dugald River, to reduce carbon footprint.



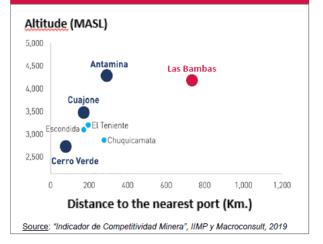
### SOCIAL PERFORMANCE

- > COVID-19 prevention, vaccination and support programs for our people and communities.
- Focus on dialogue and shared solutions with local stakeholders in the face of increased social and political instability in Peru.
- > Regulatory approval for Chalcobamba pit to underpin long-term development opportunities with host communities.
- > Revised 10 year social and land access strategy for Las Bambas targeting enduring community agreements in cooperation with national and regional government.

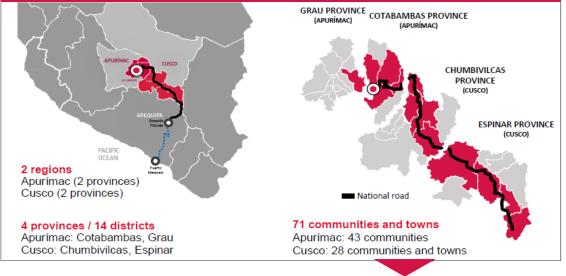
# MANAGING THE CHALLENGES OF CONCENTRATE TRANSPORT



Las Bambas faces greater geographic adversity compared with the main Peruvian and Chilean mines



#### Adjacent communities and towns to the operations and transport route



Historical Road Blockades (2016 – Mar. 2022):

LB related roadblocks: 376 days

Not related to LB: 82 days\*

> Total Blockades: 458 days

Blockades due to sanitary COVID-19 measures

- > Concentrate Transportation: One of LB's Biggest Challenges.
- > Bimodal transport system:
  - 438km by truck from Las Bambas to the Pillones transfer station (Arequipa);
  - 285km by rail from Pillones to the Port of Matarani.
- > Las Bambas has invested more than US\$341 million in the improvement, maintenance and dust control of this transport route.

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# **Financial Results**

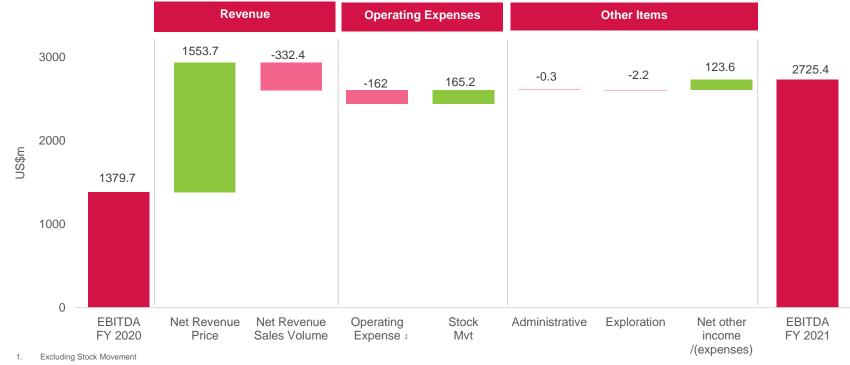
Ross Carroll Chief Financial Officer

# FINANCIAL PERFORMANCE



| Key Financial Metrics (US\$ million)     | 2021    | 2020    | 2021 vs. 2020 |
|------------------------------------------|---------|---------|---------------|
| Income Statement                         |         |         |               |
| Revenue                                  | 4,255.0 | 3,033.7 | 40%           |
| EBITDA                                   | 2,725.4 | 1,379.7 | 98%           |
| Profit for the period                    | 920.5   | 5.6     | 16,338%       |
| Attributable to:                         |         |         |               |
| Equity holders of the Company            | 667.1   | (64.7)  | 1,131%        |
| Non-controlling interests                | 253.4   | 70.3    | 260%          |
| Basic profit/(loss) per share (US cents) | 7.95    | (0.80)  |               |

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#### EBITDA VARIANCE

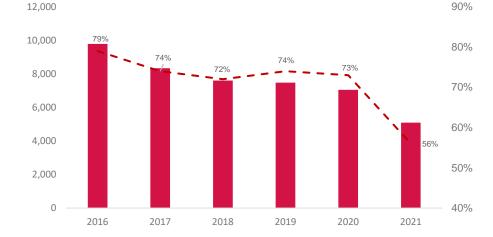
**EBITDA WATERFALL** 



## **NET DEBT REDUCED BY \$2.0 BILLION**

**GEARING RATIO** 

### NET DEBT (US\$M)



- > Net debt decreased by US\$1,952.8m in 2021 due to:
  - 88% increase in Operating Cash Flow to US\$2,551.5 million.
  - New Share Placement in June, raising ~US\$300m to strengthen the balance sheet and position MMG for its next stage of disciplined growth.

#### TERM DEBT REPAYMENT SCHEDULE<sup>1</sup> (US\$M)



1. Principal payments including Joint Venture partner liabilities, but excluding interest. Also excludes all revolving and stand-by credit facilities and equipment leasing arrangements.

- > Scheduled term debt repayments of US\$624m in 2022.
- > Average outstanding maturity profile ~3.8 years.
- > Effective interest rate was 3.8% as at 31 December 2021, compared with 3.9% at 31 December 2020.

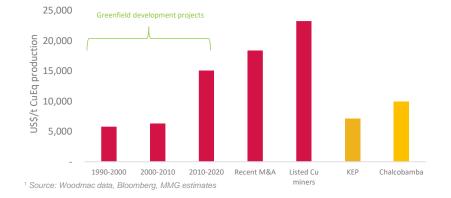


# CAPITAL EXPENDITURE OUTLOOK

### CAPITAL EXPENDITURE



#### **CAPITAL INTENSITY OF COPPER DEVELOPMENTS<sup>1</sup>** US\$/t CuEq annual production



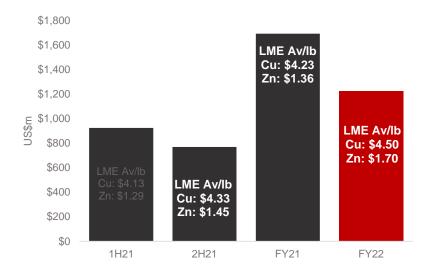
- > 2021 capital expenditure below guidance (US\$600m US\$650m) due to delays at KEP and Chalcomba
- > Prior year savings will largely be deferred into 2022 expected 2022 capex of US\$700m-US\$800m includes:
  - US\$400m US\$500m at Las Bambas, including Chalcobamba development.
  - US\$180m US\$200m for the Kinsevere Expansion Project (KEP).
- > Capex expected to peak in 2023/24 at ~US\$850-900m pa due to KEP and Chalcobamba investments.
- > These projects underpin an uplift in CuEq production of >150kt pa, with a capital efficiency <US\$10,000/t.



# **COMMODITY PRICE SENSITIVITY**

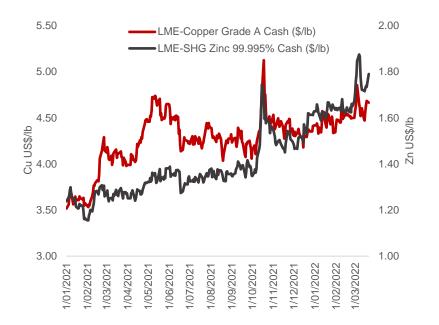


# ILLUSTRATIVE FREE CASHFLOW SENSITIVITY AT VARIOUS CU AND ZN PRICES<sup>1</sup>



#### 1. Free Cashflow primarily represents EBITDA less CAPEX, cash taxes, interest. Refer assumptions on prior slides and appendices for further detail.

#### LME COPPER AND ZINC PRICES – JAN 2021 TO MARCH 2022



### LAS BAMBAS





Las Bambas - one of the world's largest copper mines, with near term organic growth optionality.



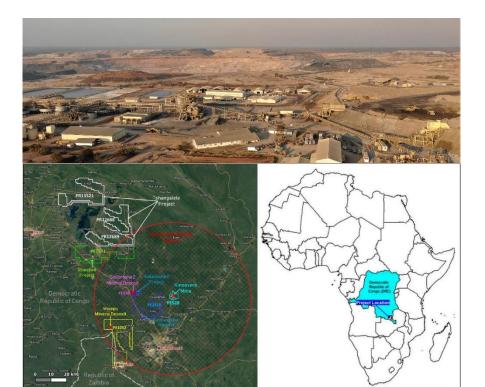
| 2021          | VE 2020                               | 2022 guidance                                                                                                                                 |
|---------------|---------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|
| 2021          | V3. 2020                              | 2022 guidance                                                                                                                                 |
| 59,879 kt     | + 3%                                  |                                                                                                                                               |
| 48,477 kt     | + 7%                                  |                                                                                                                                               |
| 0.69%         | - 13%                                 |                                                                                                                                               |
| 86.9%         | -                                     |                                                                                                                                               |
| 290 kt        | - 7%                                  | 300 - 320 k                                                                                                                                   |
| US\$1.02 / lb | + 2%                                  | US\$1.30-US\$1.40 / Ik                                                                                                                        |
|               | 48,477 kt<br>0.69%<br>86.9%<br>290 kt | 59,879 kt         + 3%           48,477 kt         + 7%           0.69%         - 13%           86.9%         -           290 kt         - 7% |

| Revenue            | 2,965.2 | + 48% |  |
|--------------------|---------|-------|--|
| Operating expenses | -875.7  | -     |  |
| EBITDA             | 2,047.3 | + 83% |  |
| EBITDA margin      | 69%     | + 23% |  |
|                    |         |       |  |

- > 2021 Production impacted by lower average feed grades and community roadblocks.
- > Strong operational performance and good cost controls despite challenging operating environment.
- > On 24 March 2022, MMG announced the regulatory approval for the development of the Chalcobamba pit and associated infrastructure.
- > Once Chalcombamba ramped up, average copper production to increase to around 380-400kt.
- > Encouraging exploration programs continue at Chalcobamba SW zone and Ferrobamba Deeps as well as other regional prospects.

## **KINSEVERE**





Kinsevere regional exploration prospects.

|                    | 2021          | vs. 2020 | 2022 guidance            |
|--------------------|---------------|----------|--------------------------|
| Production metrics |               |          |                          |
| Ore mined          |               | - 100%   |                          |
| Ore milled         | 2,449 kt      | 0        |                          |
| Ore milled grade   | 2.0%          | - 35%    |                          |
| Recovery rate      | 96.6%         | 95.4%    |                          |
| Copper cathode     | 48 kt         | - 33%    | 45 - 50 kt               |
| C1 cost            | US\$1.95 / lb | + 8% l   | JS\$2.50 – US\$2.80 / Ib |

#### Financial metrics (US\$mn)

| Revenue            | 437.3  | + 4%   |  |
|--------------------|--------|--------|--|
| Operating expenses | -272.3 | + 19%  |  |
| EBITDA             | 137.6  | + 102% |  |
| EBITDA margin      | 31%    | + 94%  |  |

- > With no mining activity, 2021 plant feed was reliant on lower grade stockpiles and 3rd party ore.
- Continued strong plant performance with increased recovery rates despite lower grades.
- > Following board approval, Mining will now resume in 2Q22, following wet season, as works accelerate on the Kinsevere Expansion Project (KEP).
- KEP deliver CuEq production >100ktpa, including up to 4-6ktpa of cobalt, making MMG a globally significant cobalt producer.
- Regional exploration focused on orebodies that will be suitable for processing at the Kinsevere plant and can further enhance economics of KEP.

## **DUGALD RIVER**

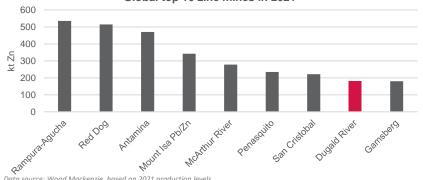


2022 guidance

Ve 2020



Dugald River - a world top 10 producing Zn mine with a >20yr mine life



Global top 10 zinc mines in 2021

Data source: Wood Mackenzie, based on 2021 production levels

|                               | 2021          | vs. 2020 | 2022 guidance            |
|-------------------------------|---------------|----------|--------------------------|
| Production metrics            |               |          |                          |
| Ore mined                     | 1,863 kt      | - 6%     |                          |
| Ore milled                    | 1,892 kt      | - 3%     |                          |
| Ore milled grade              | 10.8%         | 3%       |                          |
| Recovery rate                 | 87.9%         | 1%       |                          |
| Contained zinc in concentrate | 180 kt        | 1%       | 170 - 190 kt             |
| C1 cost                       | US\$0.67 / lb | - 4%     | US\$0.70 - US\$0.80 / lb |
|                               |               |          |                          |

2021

#### Financial metrics (US\$mn)

| Revenue            | 482.9  | + 46%  |  |
|--------------------|--------|--------|--|
| Operating expenses | -271.6 | - 20%  |  |
| EBITDA             | 212.7  | + 113% |  |
| EBITDA margin      | 44%    | + 47%  |  |
|                    |        |        |  |

- > Record production in 2021 of >200kt ZnEq, highlighting the success of the Dugald River development decision and ramp up since 2015.
- Lower unit costs driven by record production and the significant > reduction in TCs.
- Reducing our carbon footprint with a long-term solar energy offtake > agreement with APA and ongoing studies of additional renewables solutions such as on-site wind power.
- Resource conversion and near-mine exploration drilling continues, with > a focus on Zn life extension and follow up of Cu potential at depth.

## ROSEBERY



Rosebery continuing to deliver after almost 90 years of operations



| 2021<br>004 kt<br>022 kt<br>8.0% | vs. 2020<br>1%<br>4% | 2022 guidance         |
|----------------------------------|----------------------|-----------------------|
| 022 kt                           | 4%                   |                       |
| 022 kt                           | 4%                   |                       |
|                                  |                      |                       |
| 8.0%                             | 4.0/                 |                       |
| 0.070                            | - 1%                 |                       |
| 85.0%                            | 1%                   |                       |
| 69 kt                            | 3%                   | 55 -65 k              |
| 34 / Ib                          | - 350%               | US\$0 - US\$0.15 / lb |
|                                  | 69 kt<br>.34 / lb    |                       |

#### Financial metrics (US\$mn)

| i manolai motrico (ocomini) |        |       |  |
|-----------------------------|--------|-------|--|
| Revenue                     | 365.2  | + 30% |  |
| Operating expenses          | -161.9 | - 8%  |  |
| EBITDA                      | 203.3  | +56 % |  |
| EBITDA margin               | 56%    | + 22% |  |
|                             |        |       |  |

- > 11% increase in zinc equivalent production to 157kt.
- > Deeply negative C1 costs and very strong cash generation highlight the benefits of this polymetallic orebody.
- > Focus on further extending mine life, including significant resource extension drilling (>90km of diamond drilling in 2021) and extensive work program to secure additional tailing storage capacity.

# 2022 Strategy and Outlook

Li Liangang Interim Chief Executive Officer

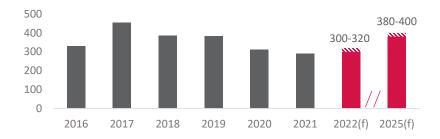
## **KEP AND CHALCOBAMBA DEVELOPMENT ADD >150KT CuEq GROWTH BY 2025**



### 150 100 100 50 0 2016 2017 2018 2019 2020 2021 2022(f) 2025(f)

#### LAS BAMBAS - Annual Cu Production (kt)

KINSEVERE – Annual CuEq Production (kt)

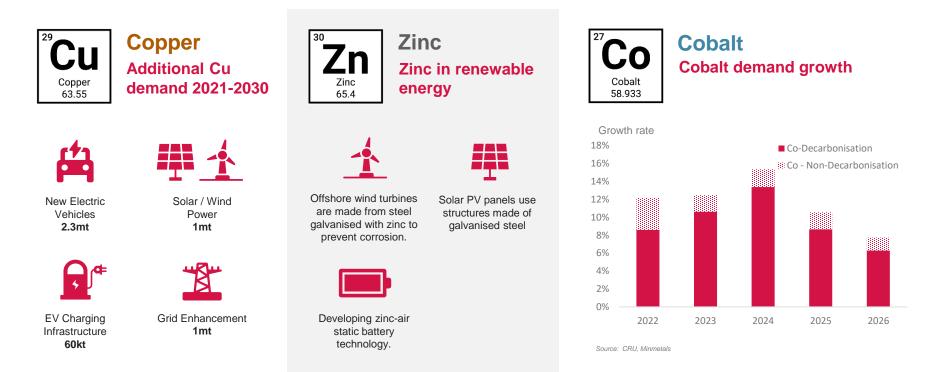




#### MMG Annual Results 2021

## OUR COMMODITIES ARE ESSENTIAL FOR A LOW-CARBON FUTURE





# 2021 Annual Results Q&A

# Appendix

KALMAN

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KINSEVERE (

JOHANNESBURG

**KINSEVERE (100%)** 2022 production guidance: 45,000 to 50,000 tonnes of copper cathode 2022 Copper C1 guidance: US\$2.50-US\$2.80/lb

LAS BAMBAS (62.5%) 2022 production guidance (100% basis): 300,000 to 320,000 tonnes of copper in copper concentrate 2022 Copper C1 guidance: US\$1.30-US\$1.40/lb

ROSEBERY (100%) 2022 production guidance: 55.000 - 65.000 tonnes of zinc in zinc concentrate 2022 Zinc C1 guidance:

US\$0.00-US\$0.15/lb

2022 production guidance: 170.000 - 190.00 tonnes of zinc in zinc concentrate 2022 Zinc C1 guidance: US\$0.70-US\$0.80/lb

**DUGALD RIVER (100%)** 

VIENTIANE

BEIJING

DUGALD RIVER

MELBOURNE

ROSEBERY

HONG KONG

# **MMG ASSET BASE AND 2022 GUIDANCE**

LIMA

LAS BAMBAS



# EARNINGS SENSITIVITY TO COMMODITY PRICE AND FX



High earnings and cash flow leverage to copper and zinc prices

|                      |         | Sensitivity             | EBIT Impact (US\$m) |
|----------------------|---------|-------------------------|---------------------|
| Copper               | US\$/lb | \$0.10/lb / (\$0.10/lb) | 87/(87)             |
| Zinc                 | US\$/lb | \$0.10/lb / (\$0.10/lb) | 51/(51)             |
| Lead                 | US\$/lb | \$0.10/lb / (\$0.10/lb) | 11/(11)             |
| Gold                 | US\$/oz | \$100/oz / (\$100/oz)   | 8/(8)               |
| Silver               | US\$/oz | \$1.00/oz / (\$1.00/oz) | 8/(8)               |
| AUD:USD <sup>1</sup> | AUD     | (10%) / 10%             | 36/(36)             |
| PEN:USD <sup>2</sup> | PEN     | (10%) / 10%             | 27/(27)             |

1. AUD: USD FX exposure relates to FX gain/loss on production expenditure at Rosebery and Dugald River, administration expenses at Group Office.

2. PEN:USD FX exposure predominantly relates to translation of Las Bambas production expenditure.

3. This analysis is based on the mid-point of MMG's production guidance.

# 2022 ILLUSTRATIVE "SPOT" EBITDA & FCF

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Based on Mid-p | Based on Mid-point of 2022 guidance |                                       |  |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|-------------------------------------|---------------------------------------|--|
| Copper                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Las Bambas     | Kinsevere                           | Total Copper                          |  |
| Total Copper Sales (t) <sup>3</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 360,500        | 47,500                              |                                       |  |
| Payable % <sup>2</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | 96.65%         | 100%                                |                                       |  |
| Total Copper Payable (t)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | 348,423        | 47,500                              |                                       |  |
| Spot Price <sup>1</sup> (\$/Ib)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | 4.69           | 4.70                                |                                       |  |
| Cost Guidance <sup>3</sup> (\$/Ib)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | (1.35)         | (2.65)                              |                                       |  |
| Margin (\$/lb)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | 3.34           | 2.05                                |                                       |  |
| Margin (\$/t)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | 7,363          | 4,517                               |                                       |  |
| Copper Annualised EBITDA (US\$M)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | 2,565.6        | 214.6                               |                                       |  |
| Royalty, Other <sup>4</sup>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | (265.8)        | (28.8)                              |                                       |  |
| Copper Annualised Adj. EBITDA (US\$M)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          | 2,299.7        | 185.8                               | 2,485.6                               |  |
| 1 where a second state of a second state of the second state of th |                |                                     | · · · · · · · · · · · · · · · · · · · |  |

<sup>1</sup> Kinsevere price includes premium.

<sup>2</sup> Typical industry terms used

<sup>3</sup> Mid-point of 2022 guidance, Las Bambas also include the 2021 closing copper concentrate on hand

<sup>4</sup> Other inlcudes other operating expenses and stock movement.

|                                     | Based on Mid- | point of 2022 guidan | ce                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
|-------------------------------------|---------------|----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Zinc                                | Rosebery      | Dugald River         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Total Zinc Sales (t) <sup>3</sup>   | 60,000        | 180,000              | 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Payable % <sup>2</sup>              | 85.00%        | 83.92%               | Total Zinc 🦯                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |
| Total Zinc Payable (t)              | 51,000        | 151,061              | · · · · ·                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      |
| Spot Price <sup>1</sup> (\$/Ib)     | 1.79          | 1.79                 | /                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Cost Guidance <sup>3</sup> (\$/Ib)  | (0.08)        | (0.75)               | 1                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| Margin (\$/Ib)                      | 1.72          | 1.04                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Margin (\$/t)                       | 3,781         | 2,293                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Zinc Annualised EBITDA (US\$M)      | 192.8         | 346.4                | i i                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |
| Royalty                             | (12.9)        | (22.9)               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |
| Zinc Annualised Adj. EBITDA (US\$M) | 179.9         | 323.4                | 503.4                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                          |
| <sup>1</sup> As of 23 Mar 2022      |               |                      | And the second s |

### WE MINE FOR PROGRESS

Cuidana

### **Illustrative Free Cash Flow**

|                                                | Guidance |
|------------------------------------------------|----------|
| Group                                          | US\$'M   |
| Copper EBITDA                                  | 2,485.6  |
| Zinc EBITDA                                    | 503.4    |
| Other EBITDA <sup>1</sup>                      | (69.2)   |
| Group EBITDA                                   | 2,919.7  |
| Capex⁴                                         | (750.0)  |
| çash Taxes, Interest + Other <sup>3</sup>      | (914.4)  |
| /Illustrative Spot Free Cash Flow <sup>2</sup> | 1,255.3  |
|                                                |          |

. Corporate and Exploration costs

2. Excludes working capital movement

 Illustrative guidance - this number may vary depending on timing of certain tax payments, movements in LIBOR and other variations in cash flow. Excludes tax amounts payable for Glencore's period of ownership which are subject to indemnity

<sup>2</sup> Typical industry terms used

# **PROFIT TO MMG EQUITY HOLDERS**

| NPAT attributable to equity holders (US\$m)           | 2021   | 2020   | 2021 v 2020 |
|-------------------------------------------------------|--------|--------|-------------|
| Profit after tax - Las Bambas 62.5% interest          | 422.3  | 117.1  | 261%        |
| Profit/(loss) after tax - Other continuing operations | 232.4  | 15.3   | 14,190%     |
| Exploration expenses                                  | (21.3) | (19.1) | (12%)       |
| Administration Expenses                               | (20.8) | (20.5) | (1%)        |
| Net finance costs (excluding Las Bambas)              | (94.7) | (99.5) | 5%          |
| Other <sup>1</sup>                                    | 149.2  | (58.0) | 357%        |
| Profit/(loss) attributable to equity holders          | 667.1  | (64.7) | 1,131%      |

1. Includes FX gains/losses, intercompany eliminations and copper hedging.

- > MMG remains focused on improving financial and operational performance in FY21.
- > MMG will drive returns to shareholders and is positioned to benefit as the current commodity price cycle continues to peak:
  - Positioned to benefit from improved commodity prices.
  - Strong mid-term production expectations, with potential for deleveraging.
  - Reduced debt and interest costs.
  - Capital and cost discipline.



# **KINSEVERE EXPANSION PROJECT**



**Project:** The Kinsevere Expansion Project includes the mining and processing of the sulphide ore body at Kinsevere as well as the addition of a cobalt recovery circuit. This involves a major plant modification including the installation of a roaster and acid plant and cobalt circuit.

**Production:** KEP delivers an additional 751kt of copper and 48kt of cobalt during the life of mine (2035). Once fully ramped up, annual CuEq production will exceed 100ktpa, including ~80kt of Cu and 4-6kt of Co.

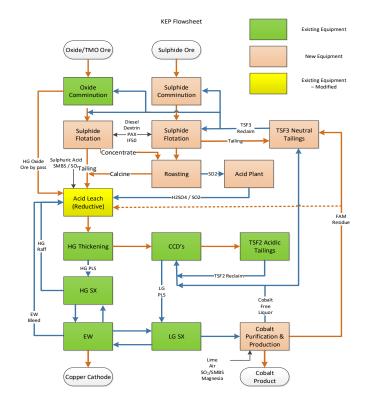
**Schedule:** First cobalt expected in 2023, first copper cathode from sulphides by 2024 and full ramp up from 2025.

**Capex:** US\$550-600m, funded by available cash reserves and debt facilities.

**Costs:** The higher production and cobalt by-product credits expected to result in C1 costs of US\$1.30–1.40/lb when at a steady state of operation, ~30% below the average level over the past 3 years, placing Kinsevere into the bottom half of the global cost curve.

**Upside:** Three main focuses to continue to enhance value at Kinsevere including targeting near mine satellite oxide and sulphide deposits, on-lease sulphide extension potential and positioning Kinsevere as a regional processing hub as nearby mines transition to sulphide but lack scale, capital or access to power for roasting

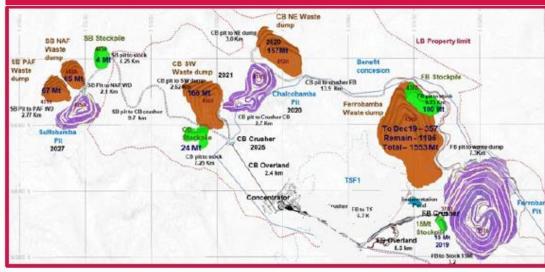
#### KINSEVERE EXPANSION FLOW SHEET



# **CHALCOBAMBA DEVELOPMENT** - Underpinning A Production Uplift In The Near Term



The current Las Bambas development plan includes Ferrobamba (stages 5, 6, 7 & 8), Chalcobamba and Sulfobamba deposits.



- > The current development plan supports a mine life to ~2040.
- > Development of Chalcobamba to drive a stable ore processing grade and improve unit cost.
- > Chalcobamba is a key driver of near future taxes. Total estimated taxes from Las Bambas of >\$3 billion over next 5 years.

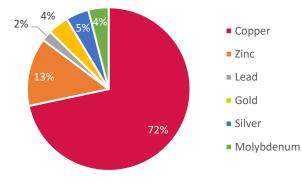
#### Major development initiatives:

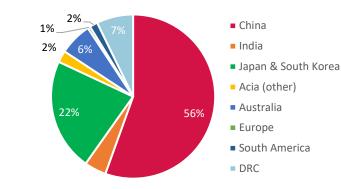
- > Construction of third ball mill (underway);
- > Construction of a new maintenance facility;
- > Construction of water management canals and systems (underway);
- > Construction of a new main camp;
- Construction of new crusher and conveyor at Chalcobamba, among others.

# **FINANCIAL DASHBOARD**



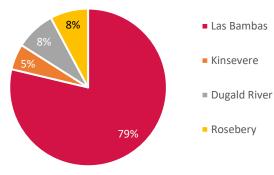
#### **REVENUE BY COMMODITY**



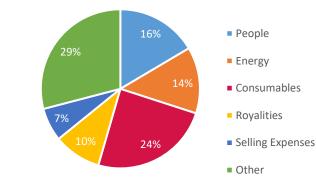


**REVENUE BY CUSTOMER DISCHARGE PORT** 

#### EBITDA BY OPERATING SEGMENT



### **OPERATING EXPENSES (SITES)**



Source: MMG data

1. Other operating expenses mainly represent stock movement, operating lease rental expense and other production expense.

MMG Annual Results 2021

## LAS BAMBAS 2021 PERFORMANCE

#### **KEY HIGHLIGHTS**

- 2021 Production: 290,097 tonnes of copper, 7% below 2020
  - x Lower average feed grades and a shutdown in December for ~14 days resulted by community roadblocks.
- Roadblocks: over 100 days in 2021. Communities demand for:
  - Business opportunities and additional contributions
  - Further commitments from the Peruvian Government.

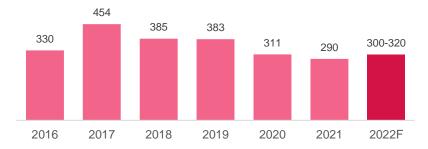
MMG remains committed to pursuing constructive dialogue. However, roadblocks continue to limit Las Bambas' operations, future investment and economic contribution to regional communities and the Peruvian economy.

- Revenue: US\$2,965.2 million, 48% higher than 2020
  - ✓ Higher realised commodity prices (US\$1,148.8 million) and higher molybdenum sales volumes (US\$39.7 million)
  - x Lower copper sales volumes (US\$223.4 million).
- Production expenses of US\$893.6 million, 19% above 2020:
  - x Higher ore mined volumes, increased prices for diesel and consumables, higher employee incentives, etc.
- C1 costs: US\$1.02/lb in 2021 vs. US\$1.00/lb in 2020
  - ✓ Deferral of planned project spending, cost controls and higher by-product credits
  - x Lower grades, higher social costs and higher consumables prices.
- Full year production for 2022: 300-320kt of contained copper
- Expected average copper production around 380-400kt per annum over the medium



| US\$ million                                     | 2021     | 2020     | %    |
|--------------------------------------------------|----------|----------|------|
| Revenue                                          | 2,965.20 | 1,999.80 | 48%  |
| EBITDA                                           | 2,047.30 | 1,117.50 | 83%  |
| EBIT                                             | 1,314.50 | 422      | 211% |
| EBITDA margin (%)                                | 69%      | 56%      | 23%  |
| Production – Copper in copper<br>concentrate (t) | 290,097  | 311,020  | -7%  |
| C1 costs – copper (US\$ / lb)                    | 1.02     | 1.00     |      |

#### **COPPER IN COPPER CONCENTRATE PRODUCTION (kt)**





## KINSEVERE 2021 PERFORMANCE



#### **KEY HIGHLIGHTS**

- 2021 Production: 48,017 tonnes of copper cathode, 33% lower than 2020.
  - x No mining activities since the second half of 2020, and plant feed being entirely reliant on medium and low-grade stockpiles and third-party ores.
- Revenue: US\$437.3 million, 4% higher than 2020
  - ✓ Higher realised copper prices (US\$156.1 million)
  - x A 33% reduction in copper sales volumes in line with lower production (US\$137.7 million).
- Production expenses fell by 27% from 2020:
  - ✓ No mining activities, lower processing costs benefited from lower energy consumption in the electrowinning circuit and lower sulfuric acid prices.
- C1 costs: US\$1.95/lb, higher than US\$1.81/lb in 2020
  - ✓ Lower cash production expenses (US\$0.65/lb)
  - x Lower copper produced (US\$0.79/lb)
- Full year production for 2022: 45-50kt of copper cathode
  - ✓ Mining of the remaining oxide reserves to resume in April 2022
  - ✓ Plant feed grade to be improved
- Kinsevere Expansion Project was approved on 24 March 2022.
  - ✓ Enable production of sulphide copper and cobalt reserves
  - ✓ Total investment plan of KEP: US\$550 to US\$600 million (including \$180 to \$200 million in 2022)

#### **FINANCIALS**

| US\$ million                    | 2021   | 2020   | %    |
|---------------------------------|--------|--------|------|
| Revenue                         | 437.3  | 418.9  | 4%   |
| EBITDA                          | 137.6  | 68.3   | 102% |
| EBIT (underlying)               | 108.5  | -48.9  | 322% |
| EBITDA margin (%)               | 31%    | 16%    | 94%  |
| Production – Copper cathode (t) | 48,017 | 72,007 | -33% |
| C1 costs – copper (US\$ / lb)   | 1.95   | 1.81   |      |

#### **COPPER CATHODE PRODUCTION (kt)**



## DUGALD RIVER 2021 PERFORMANCE



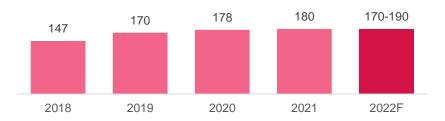
#### **KEY HIGHLIGHTS**

- 2021 Production: 180,313 tonnes a record
  - ✓ Improved stope performance, higher mined ore grade (11.0% vs. 10.6%), and strong plant performance with improved recovery rates (87.9% vs. 86.8%).
- Revenue: US\$482.9 million, increased by 46%
  - ✓ Higher realised commodity prices (US\$164.5 million) and higher zinc sales volumes (US\$2.4 million).
  - x Lower lead concentrate sales volumes (US\$15.4 million).
- Production expenses increased by 18% from 2020:
  - x Unfavourable foreign exchange rate, increased water consumption, increased backfilling costs, higher hauling costs with the mine depth increasing and increased employee costs due to increased headcount and higher employee incentive payments.
- C1 costs: US\$0.67/lb, lower than US\$0.701/lb in 2020
  - ✓ Significant reduction in treatment charges, higher production rates and higher lead prices
- Full year production for 2022: 170-190kt of contained zinc
- To continue resource conversion and near-mine exploration drilling
  - ✓ Support planned early-stage expansion studies.

#### **FINANCIALS**

| US\$ million                 | 2021    | 2020    | %    |
|------------------------------|---------|---------|------|
| Revenue                      | 482.9   | 331.3   | 46%  |
| EBITDA                       | 212.7   | 100     | 113% |
| EBIT                         | 152.9   | 40.1    | 281% |
| EBITDA margin (%)            | 44%     | 30%     | 47%  |
| Production                   |         |         |      |
| Zinc in zinc concentrate (t) | 180,313 | 177,704 | 1%   |
| Lead in lead concentrate (t) | 20,361  | 23,847  | -15% |
| C1 costs – zinc (US\$/lb)    | 0.67    | 0.70    |      |

#### ZINC IN ZINC CONCENTRATE PRODUCTION



## ROSEBERY 2021 PERFORMANCE



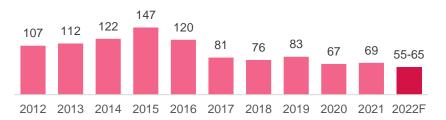
#### KEY HIGHLIGHTS

- 2021 Production: 69,454 tonnes of zinc (+3%) and 25,053 tonnes of lead (+8%) in 2021.
  - ✓ ZnEq: 157,482 tonnes, 11% higher than 2020.
  - x Declining ore grades
  - ✓ Higher recoveries and increased mining and plant throughput
- Revenue: US\$365.2 million, increased by 30%
  - ✓ Higher zinc (US\$60.4 million), lead (US\$11.6 million), silver (US\$8.8 million) and copper prices (US\$4.8 million).
- Production expenses increased by US\$14.6 million (12%) than 2020
  - x Unfavourable exchange rates with the strengthening of the Australian dollar in 2021
- C1 costs: US\$0.34/lb vs. US\$0.01/lb in 2020
  - ✓ Higher precious metal by-products credits
  - ✓ Higher zinc production.
- · Full year production for 2022: 55-65kt of contained zinc
  - x Longer-term grade declines
  - x Lower budgeted by-product credits
  - x Higher costs associated with operating at depth as well as increasing energy prices.
- · To continue resource extension and near mine exploration drilling
  - ✓ Results continuing to indicate further extensions to the resource and mine life.

#### FINANCIALS

| US\$ million                              | 2021   | 2020   | %   |
|-------------------------------------------|--------|--------|-----|
| Revenue                                   | 365.2  | 280.7  | 30% |
| EBITDA                                    | 203.3  | 130.3  | 56% |
| EBIT                                      | 123.6  | 79.5   | 55% |
| EBITDA margin (%)                         | 56%    | 46%    | 22% |
| Production                                |        |        |     |
| Zinc in zinc concentrate (t)              | 69,454 | 67,393 | 3%  |
| Lead in lead concentrate (t)              | 25,053 | 23,272 | 8%  |
| Copper in precious metals concentrate (t) | 1,567  | 1,537  | 2%  |
| C1 costs – Rosebery zinc (US\$/lb)        | -0.34  | 0.01   |     |
|                                           |        |        |     |

#### ZINC IN ZINC CONCENTRATE PRODUCTION (Kt)



# **PROFIT AND LOSS STATEMENT**



| YEAR ENDED 31 DECEMBER                        | 2021         | 2020         | CHANGE %    |
|-----------------------------------------------|--------------|--------------|-------------|
|                                               | US\$ MILLION | US\$ MILLION | FAV/(UNFAV) |
|                                               |              |              |             |
| Revenue                                       | 4,255.00     | 3,033.70     | 40%         |
| Operating expenses                            | -1587.3      | -1590.6      | 0%          |
| Exploration expenses                          | -21.3        | -19.1        | -12%        |
| Administration expenses                       | -20.8        | -20.5        | -1%         |
| Net other income/(expenses)                   | 99.8         | -23.8        | 519%        |
| EBITDA                                        | 2,725.40     | 1379.7       | 98%         |
| Depreciation and amortisation expenses        | -898         | -927.8       | 3%          |
| EBIT                                          | 1,827.40     | 451.9        | 304%        |
| Net finance costs                             | -323.6       | -399.5       | 19%         |
| Profit/(Loss) before income tax               | 1503.8       | 52.4         | 2770%       |
| Income tax (expense)/ credit                  | -583.3       | -46.8        | -1146%      |
| Profit/(Loss) after income tax for the period | 920.5        | 5.6          | 16338%      |
| Attributable to:                              |              |              |             |
| Equity holders of the Company                 | 667.1        | -64.7        | 1131%       |
| Non-controlling interests                     | 253.4        | 70.3         | 260%        |





| US\$ million                               | 2021    | 2020    |
|--------------------------------------------|---------|---------|
| Non-current assets                         | 10864.7 | 11140.3 |
| Current assets – cash and cash equivalents | 2159.4  | 1157.7  |
| Total assets                               | 13024.1 | 12298   |
| Total equity                               | 3928    | 2669.7  |
| Non-current liabilities – other            | 1828.9  | 1808.5  |
| Non-current liabilities – borrowings       | 5639    | 6306.7  |
| Current liabilities – other                | 969.1   | 640.3   |
| Current liabilities – borrowings           | 659.1   | 872.8   |
| Total liabilities                          | 9096.1  | 9628.3  |
| Total equity and liabilities               | 13024.1 | 12298   |
| Net current asset / (liabilities)          | 531.2   | -355.4  |

# **STATEMENT OF CASH FLOW**



| YEAR ENDED 31 DECEMBER<br>US\$ million                              | 2021      | 2020      |
|---------------------------------------------------------------------|-----------|-----------|
| Receipts from customers                                             | 4.689.10  | 3,200.40  |
| Payments to suppliers and employees                                 | -2,029.00 | -1,830.70 |
| Payments for exploration expenditure                                | -21.30    | -19.30    |
| Income tax refunds/(payments)                                       | -41.10    | 32.40     |
| Net settlement of commodity hedge                                   | -46.20    | -24.60    |
| Net cash generated from operating activities                        | 2,551.50  | 1,358.20  |
| Purchase of property, plant and equipment                           | -569.70   | -514.60   |
| Other investing activities                                          | -4.00     | -1.20     |
| Net cash used in investing activities                               | -573.70   | -515.80   |
| Proceeds from issue of shares                                       | 302.10    | -         |
| Payment of issue costs                                              | -3.10     | -         |
| Proceeds from external borrowings                                   | -         | 525.70    |
| Repayments of external borrowings                                   | -930.30   | -1,209.00 |
| Proceeds from related party borrowings                              | 270.00    | 650.00    |
| Repayments of related party borrowings                              | -230.00   | -420.00   |
| Net settlement of interest rate swap                                | -6.80     | -1.40     |
| Proceeds from shares issued upon exercise of employee share options | 2.10      | 1.20      |
| Repayment of lease liabilities                                      | -33.40    | -36.50    |
| Interest and financing costs paid on external borrowings            | -179.10   | -260.90   |
| Interest and financing costs paid on related party borrowings       | -99.90    | -101.70   |
| Withholding taxes paid in respect of financing arrangements         | -9.50     | -16.70    |
| Interest received                                                   | 2.70      | 2.10      |
| Net cash used in financing activities                               | -915.20   | -867.20   |
| Net increase/(decrease) in cash and cash equivalents                | 1,062.60  | -24.80    |
| Cash and cash equivalents at 1 January                              | 192.70    | 217.50    |
| Cash and cash equivalents at 30 December                            | 1,255.30  | 192.70    |
|                                                                     |           |           |

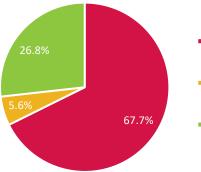
# **MMG OVERVIEW**



#### **OVERVIEW**

- Founded in 2009, MMG is a diversified base metals company with four operating mines located across three continents
- Headquartered in Melbourne (Australia), with a primary listing on the HKEx (1208 HK).
- > Primary exposure to copper and zinc, with smaller exposures to gold, silver, lead and molybdenum.
- > MMG's flagship asset, Las Bambas is a tier-1 copper mine, while our Dugald River mine is a top-10 producer of zinc.

#### SHAREHOLDER BASE



- China Minmetals Corporation
- Private investors
- Institutional investors

#### BROKER COVERAGE

| Broker                         | Name                 |
|--------------------------------|----------------------|
| Argonaut Research              | Helen Lau            |
| BOCI Research                  | Lawrence Lau         |
| CCBI Securities                | Felix Lam            |
| CCBI Securities                | Angel Yu             |
| CICC                           | Qi Ding              |
| Citi                           | Jack Shang           |
| Citic Securities               | Li Chao              |
| Credit Suisse                  | Yang Luo             |
| DBS Bank                       | Lee Eun Young        |
| Goldman Sachs                  | Joy Zhang            |
| Global Mining Research Pty Ltd | David Radclyffe      |
| Haitong Securities             | Shi Yi               |
| Huatai Research                | Bruce Wang           |
| Huatai Research                | Xuan Yang            |
| Jefferies                      | Christopher LaFemina |
| J.P. Morgan Securities         | Po Wei               |
| Morgan Stanley                 | Hannah Yang          |

# **MINERAL RESOURCES**



Copper and Zinc Mineral Resources of 10.7Mt and 11.5Mt respectively

#### MINERAL RESOURCES – CONTAINED METAL (100% ASSET BASIS) AS AT 30 JUNE 2021

| Project      | Copper | Zinc   | Lead  | Silver | Gold | Molybdenum | Cobalt |
|--------------|--------|--------|-------|--------|------|------------|--------|
|              | kt     | kt     | kt    | moz    | moz  | kt         | kt     |
| Las Bambas   | 8,500  |        |       | 130    | 1.8  | 230        |        |
| Kinsevere    | 1,200  |        |       |        |      |            | 43     |
| Dugald River | 68     | 7,700  | 830   | 55     | 0.02 |            |        |
| Rosebery     | 34     | 1,300  | 440   | 60     | 0.68 |            |        |
| High Lake    | 347    | 536    | 50    | 37     | 0.6  |            |        |
| Izok Lake    | 342    | 1,910  | 209   | 34     | 0.1  |            |        |
| DRC Regional | 135    |        |       |        |      |            | 22     |
| Total        | 10,626 | 11,446 | 1,529 | 316    | 3.2  | 230        | 69     |

The information referred to in this presentation has been extracted from the report titled Mineral Resources and Ore Reserves Statement as at 31 October 2021 and is available to view on www.mmg.com. MMG confirms that it is not aware of any new information or data that materially affects the information included in the Mineral Resources and Ore Reserves Statement and, in the case of estimates of Mineral Resources or Ore Reserves, that all material assumptions and technical parameters underpinning the estimates in the Mineral Resources and Ore Reserves Statement continue to apply and have not materially changed. MMG confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from the Mineral Resources statement.





Copper and Zinc Ore Reserves of 5.6Mt and 2.9Mt respectively

### ORE RESERVES - CONTAINED METAL (100% ASSET BASIS)

AS AT 30 JUNE 2021

| Project      | Copper | Zinc  | Lead | Silver | Gold | Molybdenum | Cobalt |
|--------------|--------|-------|------|--------|------|------------|--------|
|              | kt     | kt    | kt   | moz    | moz  | kt         | kt     |
| Las Bambas   | 5,500  |       |      | 78     | 1.2  | 150        |        |
| Kinsevere    | 840    |       |      |        |      |            | 29     |
| Dugald River |        | 2,500 | 410  | 33     |      |            |        |
| Rosebery     | 11     | 380   | 150  | 23     | 0.24 |            |        |
| Total        | 6,351  | 2,880 | 560  | 134    | 1.44 | 150        | 29     |

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