# CHIEF EXECUTIVE OFFICER'S REPORT

Dear Shareholders,

I am pleased to present our 2022 Interim Report.

The first half has been challenging for MMG. We have worked hard to overcome significant challenges including an extended shut at our Las Bambas operation due to community protests, more volatile commodity prices and rising costs. Across all operations we have redoubled our efforts on managing the factors within our control including efficient operational management, judicious capital allocation and focused stakeholder engagement to secure a strong future for our assets.

### SAFETY

In line with our safety-first culture, during the first half we have continued to work towards the elimination of fatalities in our workplaces. Pleasingly, we recorded a reduction in significant events with energy exchange demonstrating that our stringent approach to managing safety risks across our operations is driving improvement. We have maintained an emphasis on ensuring operating standards and critical controls are implemented by our people and contractors and that opportunities are taken to learn from events.

Our total recordable injury frequency (TRIF) result was 1.49 per million hours worked for the six months to 30 June 2022, which represents an increase when compared to 1.09 of 2021.

We will continue to work on ensuring that our people return home to their loved ones in the same way that they arrived to work. We recognise the importance of our leaders in ensuring that work is planned and executed in a way that prevents injuries and that risk controls are implemented.

Managing the impact of COVID-19 remains a priority across all operations, particularly as new waves of infection have occurred across our operating jurisdictions due to the emergence of new, more readily transmissible variants. Ongoing efforts continue to be directed towards implementing updated guidelines from our host governments and ensuring infection controls remain firmly in place.

#### FINANCIAL PERFORMANCE

In the first half, MMG delivered a net profit after tax of US\$89.8 million, including a profit of US\$79.5 million attributable to the equity holders of the Company. This compares to a net profit after tax of US\$584.0 million for the first half of 2021, including a profit of US\$400.1 million to equity holders.

The Company's first half result was significantly impacted by lower sales of Las Bambas copper concentrate following a series of prolonged blockades due to community protest activities. Some members of Fuerabamba and Huancuire communities also entered the mine site, necessitating a temporary suspension of operations between 21 April and 10 June 2022 due to safety concerns.

Sales of copper cathode from Kinsevere were impacted by lower production as a result of processing lower-grade stockpiles, although the result was partially offset by the resumption of mining in the Central pit. Reduced workforce availability due to COVID-19 restrictions in our Australian operations further impacted zinc and lead sales volumes in the first half.

## **OPERATIONAL PERFORMANCE**

Las Bambas produced 101,009 tonnes of copper in copper concentrate in the first half of 2022, a result that is 30% below the prior corresponding period. As previously mentioned, the community protest in the second quarter resulted in an operational shut of more than 50 days. Production recommenced on 11 June after the six communities involved agreed to participate in a Government-led dialogue process. We are committed to maintaining transparent and productive dialogue with the aim of reaching a sustainable solution. Las Bambas continues to be a significant contributor to local communities and regional and national economies. This long-life, high-quality asset has a bright future. We look forward to working with all stakeholders in order to maximise its potential and the benefits that flow to its host region.

Kinsevere produced 22,090 tonnes of copper cathode in the first half, a result that was 12% lower than the first half of 2021. Lower production was driven by lower average feed grades. As mining activity resumed, and with the supply of higher-grade ores from third parties, Kinsevere production is expected to be at the higher end of the production guidance for 2022. Dugald River produced 79,587 tonnes of zinc in zinc concentrate in the first half, 11% below the first half result in 2021. The result was impacted by lower ore mined early in the year due to workforce availability. Workforce availability has improved in the second quarter stabilising production rates. The guidance range for the site has been maintained.

Rosebery produced 23,664 tonnes of zinc in zinc concentrate and 9,324 tonnes of lead in concentrate during the first half of 2022, representing respectively a 37% and 32% reduction on the prior corresponding reporting period. Productivity was negatively impacted due to COVID-19 impacts on workforce availability and lower ore grades due to a temporary focus on mining lower grade stopes.

#### OUTLOOK

As we look to the rest of 2022, MMG will continue its focus on maintaining stable operations, advancing the critically important long-term solution to the community challenges at Las Bambas and careful cost management and capital allocation in the face of industry-wide cost pressures.

Growing our assets remains a management priority with works advancing on the Kinsevere Expansion Project and future-proofing the Rosebery mine by securing a tailings storage solution. Advancing the Chalcobamba development remains a key focus of ongoing community dialogue.

MMG's full year guidance for copper production at Las Bambas and Kinsevere is now expected to be around 290,000 tonnes. Zinc production guidance is maintained in the range of 225,000 and 255,000 tonnes.

Thank you for your ongoing support of MMG and we look forward to a stronger second half.





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