Acquisition of Khoemacau



MMG

Strategic acquisition of the Khoemac<u>a</u>u Copper Mine and surrounding tenements on the prospective Kalahari Copper Belt in Botswana

21 November 2023

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1. Transaction overview

Key transaction terms

Overview	 MMG has entered into a binding agreement to acquire 100% of Khoemac<u>a</u>u for an enterprise value of US\$1.875bn¹ Khoemac<u>a</u>u is one of the highest quality new copper mines globally in the world-class mining jurisdiction of Botswana
Shareholder support	 The acquisition constitutes a Major Transaction under Chapter 14 of the Hong Kong Exchange listing rules 67.55% shareholder China Minmetals supports the transaction
Conditions precedent	 Approval by the Minister of Minerals and Energy of Botswana Approval by the Competition and Consumer Authority of Botswana Approval by the State Administration for Market Regulation of the PRC Majority shareholder approval (as outlined above, majority shareholder China Minmetals supports the transaction) Completion of the notification filing to the National Development and Reform Commission of the PRC There being no order prohibiting the Sellers and Purchaser from Completion
Funding	 At signing the acquisition is fully funded via a shareholder loan from China Minmetals Funding at completion is expected to be a combination of the shareholder loan and third party financing MMG intends to refinance the shareholder loan at an appropriate time and subject to market conditions Longer-term financing could involve a combination of debt, equity and/or a potential JV²
Timeline	Completion expected to occur in 1H 2024
Advisors	 MMG Financial Advisors: Macquarie Capital and Citigroup MMG Legal Counsel: Herbert Smith Freehills and Akheel Jinabhai & Associates Cupric Financial Advisors: BMO Capital Markets and UBS Cupric Legal Counsel: White & Case LLP and Bookbinder Business Law



Khoemac<u>a</u>u snapshot

High-grade, low-cost

High-grade mine with attractive financial metrics, bottom half of cost curve

US\$1.55/Ib C1 cost post-expansion¹

Near-term production expansion

Delivered through increased processing capacity and additional mining fronts

~130 ktpa Cu post-expansion²

Low-capital intensity project

Cost-efficient pathway to achieve production scale

~US\$8,000/t CuEq capital intensity for expansion³

Long-life project

Supported by 3.7Mt CuEq Resource^{4,5} in the Zone 5 Group

>20 years mine life

Increased scale / life potential

Supported by 7.1Mt CuEq Total Resource^{4,6} and substantial exploration upside

>200 ktpa Cu Long-term target

Prospective Kalahari Copper Belt

Dominant landholding across an emerging, highly prospective copper region

~4,040 km² landholding

Notes: All financial metrics are shown on a 2023 real basis. 1. C1 Cost calculated on a post by-product and pre silver stream basis. 2. Grade increases as mine development progresses achieving 60ktpa by 2026 and ~130ktpa post-expansion. 3. Khoemacau capital intensity calculated as: (expansion capital) divided by (incremental CUEq production between pre- and post-expansion). 4. Copper Equivalent calculations for Resources based on MMG commodity price assumptions outlined in the 30 June 2022 Mineral Resources and Reserves Report. 5. Based on Zone 5 Group 166Mt @ 2.0% Cu & 26g/t Ag (3,324kt Cu & 140Moz Ag) as published by Khoemacau.

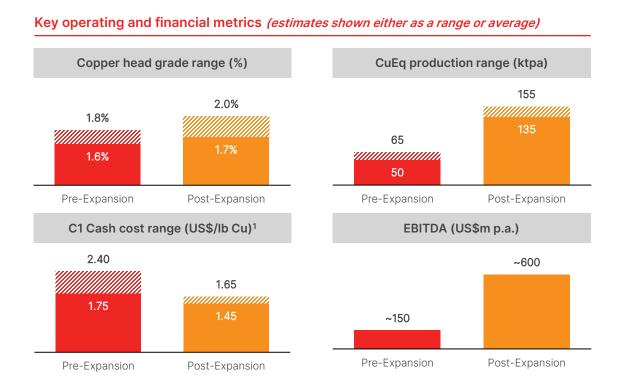




2. Transformational transaction

Attractive operating and financial metrics

Post-expansion, Khoemacau is expected to generate significant cash flows at a low cost and high margin



Capital intensity and average capex Capital intensity (brownfield expansion) Expansion Growth Capex (US\$m)

700 - 800

Incremental CuEq Production (ktpa)

80 - 90

Capital Intensity (US\$/t CuEq)

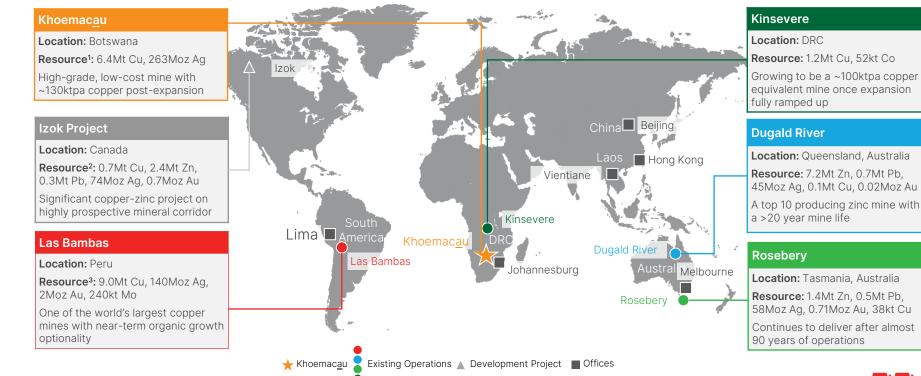
LOM average sustaining capex (US\$m p.a.)

~100



Notes: All financial metrics are shown on a 2023 real basis. 1. C1 Cost calculated on a post by-product and pre silver stream basis.

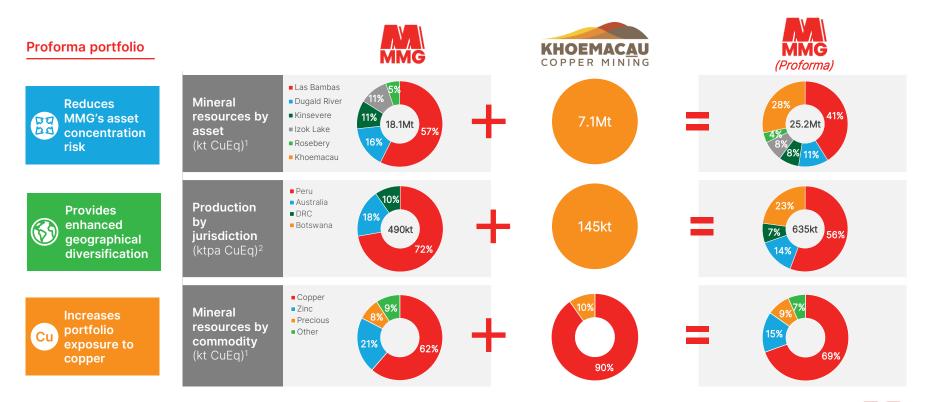
Cornerstone asset with >20 year life





Source: MMG Mineral Resource and Ore Reserves Statement 30 June 2022. Notes: 1. Refer to Appendix for the Mineral Resource Estimate Statement. 2. Includes Izok Lake and High Lake. 3. Las Bambas shown on 100% basis. MMG ownership is 62.5%.

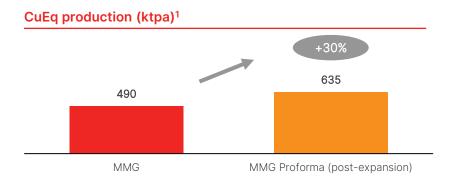
Building a premier diversified copper producer



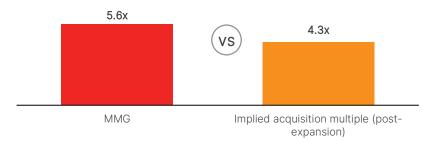
Notes: 1. MMG Proforma Resource based on Mineral Resources as published by Khoemacau and associated Copper Equivalent calculations based on MMG commodity price assumptions outlined in the 30 June 2022 Mineral Resources and Reserves Report. Other commodities include cobalt, molybdenum and lead. 2. MMG Proforma production based on MMG 2023 production guidance and Khoemacau post-expansion production (midpoint of 135-155ktpa CuEq).



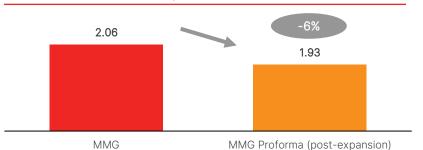
Transaction accretive to MMG across a range of metrics



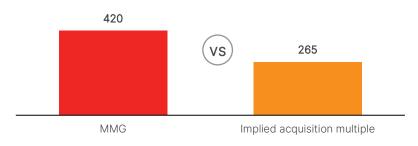
EV / EBITDA (x)³



C1 cash cost (US\$/lb CuEq)²



EV / Resource (US\$/t CuEq)⁴



Notes: All financial metrics are shown on a 2023 real basis. 1. MMG Proforma production based on MMG 2023 production guidance and Khoemac<u>a</u>u post-expansion production (midpoint of 135-155ktpa CuEq). 2. MMG C1 costs based on MMG 2023 C1 cost guidance and production guidance for Las Bambas, Kinsevere, Dugald River and Rosebery. MMG Proforma C1 includes Khoemac<u>a</u>u post-expansion C1 cost on a post by-product and pre silver stream basis. 3. MMG EBITDA based on MMG broker consensus estimates for 2023 and Khoemac<u>a</u>u post-expansion Education multiple is based on MMG commodity price assumptions outlined in the 30 June 2022 Mineral Resources and Reserves Report.



MMG well positioned to deliver on expansion project

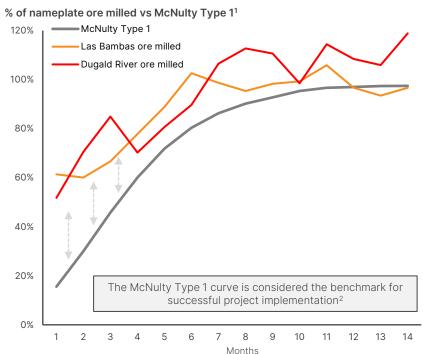
Khoemacau has a low-risk expansion plan

- Strong in-country team
- Favourable metallurgy
- Longhole stoping mining method, similar to Dugald River operations
- Pastefill (to be built at Khoemacau, similar to Dugald River operations)
- Continuous top down sequence of mining (higher development rates)
- Favourable geotechnical conditions (large stope sizes)

MMG project development credentials

- Las Bambas commissioned 2016 (achieved 103% nameplate in 6 months)
- Dugald River commissioned 2017 (achieved 107% nameplate in 7 months)
- Kinsevere expansion on track to extend mine life and increase production
- Experience operating in a variety of jurisdictions including Africa
- Experience operating a variety projects from ~1Mtpa to >50Mtpa

Demonstrated track record of delivering major projects





Positions MMG as a Top 10 copper focused producer



Listed global copper producers – copper production (ktpa)¹

Notes: 1. Listed companies with annual copper production >100kt. Production based on copper production guidance for CY23, or actual copper production for CY22 where guidance is not available. Newmont inclusive of Newcrest CY23 copper production guidance. First Quantum guidance does not account for recent disruptions at Cobre Panama. MMG Proforma Production based on MMG 2023 copper production guidance and Khoemacau post-expansion copper production (~130ktpa).



Enhanced exposure to highly attractive copper market

Fastest growth from

"decarbonisation" demand in the transportation and

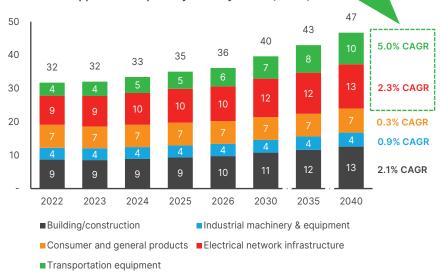
electrical networks sectors

Growing copper demand growth driven by decarbonisation

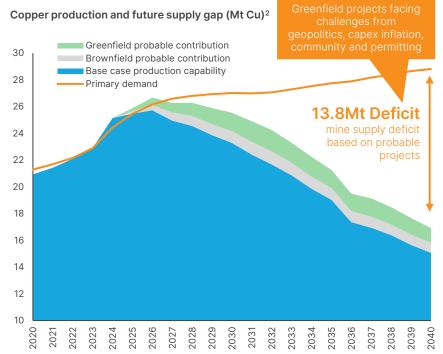
EVs, renewables and investment in support infrastructure to underpin copper end-use demand



Global total copper consumption by industry sector (Mt Cu)¹



Forecast supply deficit of 13.8Mt by 2040







3. Investment highlights

Investment highlights

1	Scarce, high-grade and long-life producing copper mine with low technical risk
2	Bottom half cost curve position with further upside from optimisation
3	Near-term expansion to ~130ktpa copper production
4	Near-term brownfield project has low capital intensity ¹ of ~US\$8,000/t CuEq
5	4,040km ² land holding across the emerging, highly prospective Kalahari Copper Belt
6	Strong community, employment and environmental track record with a pathway to low carbon intensity
7	Stable and world-class mining jurisdiction in Botswana



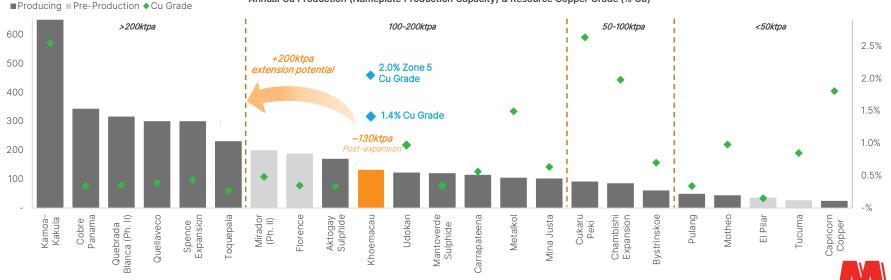
1 Large-scale, high-grade Resource

Asset Highlights



Annual Cu Production (Nameplate Production Capacity) & Resource Copper Grade (% Cu)

Copper mines constructed or expanded between 2017 – 2025¹ (LHS = production, RHS = copper grade)

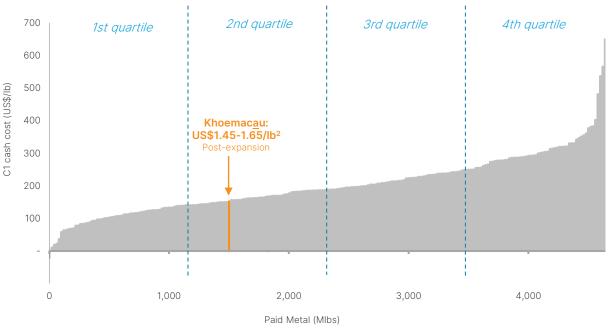


Notes: 1. Public sources and announcements. Wood Mackenzie estimates where public information is not available

2 Bottom-half C1 cost curve position



C1 cash cost curve position (US\$/lb)¹

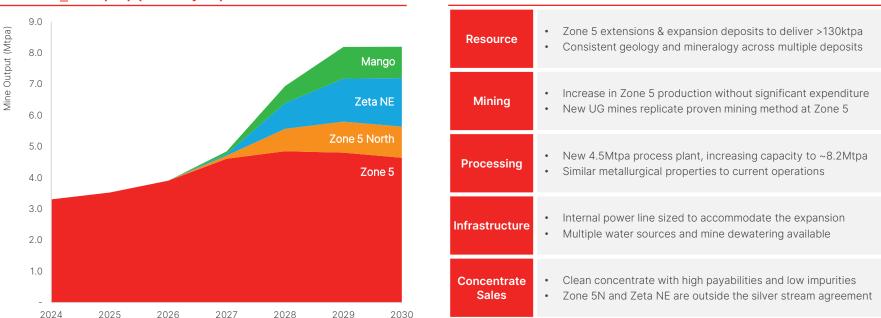




Notes: 1. Wood Mackenzie 2028 Copper Cost Curve. Costs are shown on a 2023 real basis. 2. Khoemacau C1 costs on a post by-product and pre silver stream basis.

3 Brownfield expansion to ~130ktpa

Khoemacau expansion to leverage off existing infrastructure and proven mining and processing methods



Khoemacau ramp-up profile by deposit

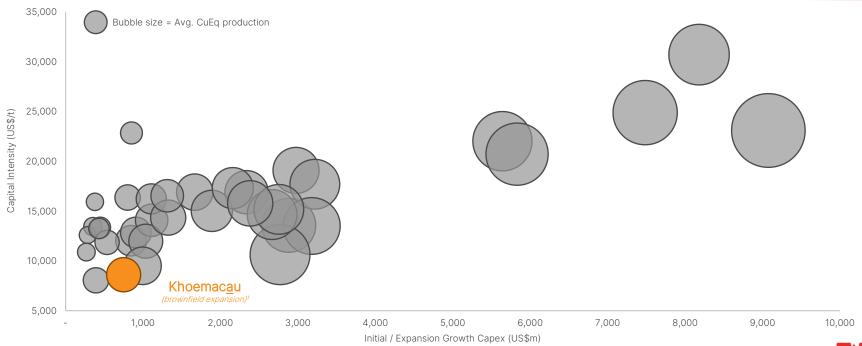
Roadmap to ~130ktpa copper production



4 Highly competitive capital intensity

Khoemacau brownfield expansion represents a cost-efficient way to achieve production at scale

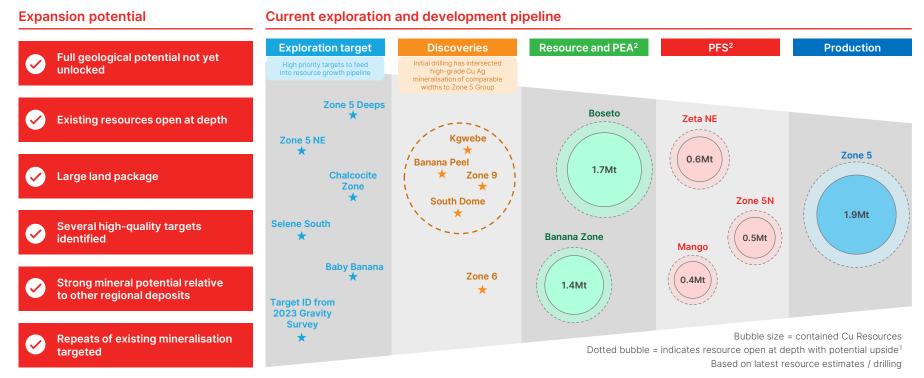
Capital intensity of new and future copper projects





Source: Wood Mackenzie, company announcements and MMG analysis. Notes: Capital Intensity calculated as project capital expenditure divided by average copper equivalent production. 1. Khoemacau capital intensity calculated as: (expansion capital) divided by (incremental CuEq production between pre- and post-expansion).

5 4,040km² land holding across Kalahari Copper Belt

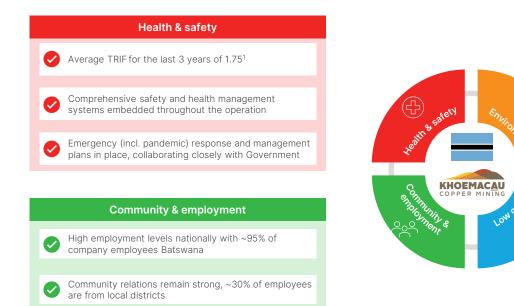




Source: Information presented by the Target Group at https://www.khoemacau.com/our-portfolio/mineral-resources-and-ore-reserve-estimate, with estimation dates varying between August 2014 to April 2023. Notes: 1. Dotted box size is illustrative only. 2. Deposits outside of the Zone 5 Group are at a scoping study level and will undergo typical project review gates which may or may not be executed on.

6 Excellence in ESG

Small operating footprint, strong current performance in sustainability and low carbon intensity potential







2023 CO_2e intensity of 3.56 CO_2/t Cu Eq with pathway to improvements being developed



Notes: 1. Total Recordable Injury Frequency per 1,000,000 hours worked.

development

Extensive ongoing community engagement and

7 Botswana is a world-class mining jurisdiction

Strong sovereign rating and risk profile

	Credit	ratings ¹		Investment attractiveness ³
	S&P Global	Moody's	Political risk rating ²	Ranking out of 62
Australia	AAA	Aaa	AA	2-50 ⁴
USA	AA+	Aaa	AA	1-485
Chile	А	A2	А	35
Botswana	BBB+	A3	A	10
Peru	BBB	Baa1	BB	34
D.R.C.	B-	В3	С	55
Argentina	CCC-	Ca	В	19-49 ⁶
Zambia	SD	Ca	В	58
Stable tax regime	Œ	Regulatory q	uolity	阕 Safe enviror

Excellent regional infrastructure and access

- Paved road and air access. Proximity to east and west coast ports minimises operational and construction risk
 - Proximity and quick access to extensive mining services in South Africa

Majority domestically sourced power, with new regional power transmission infrastructure – from source to site







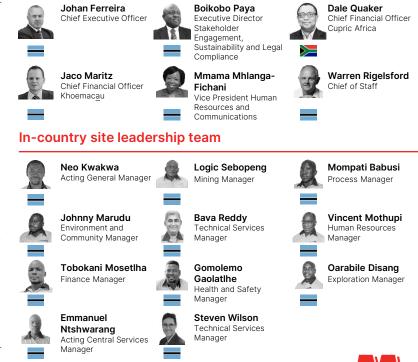


Khoemacau overview

Project overview

Botswana, Africa (4,040km ² property license area)
 Zone 5 Group - 166Mt @ 2.0% Cu & 26g/t Ag (3,324kt Cu & 140Moz Ag) Total Resource - 450Mt @ 1.4% Cu & 18g/t Ag (6,374kt Cu & 263Moz Ag)
 Underground mechanised mining at Zone 5 Road haulage of ores to Boseto Process Plant for treatment Agreement with mining contractor Barminco expiring in 2025
Long-hole open stoping, transition to pastefill
95% of company employees are from Botswana~30% of company employees are from local districts
 Pre-expansion: 3.65Mtpa Boseto plant Post-expansion: 3.65Mtpa Boseto plant and 4.5Mtpa New Zone 5 Plant
 LOM production of Zone 5 and Mango NE 100% payable Ag production until 40Moz, 50% thereafter Cash price equal to 20% of spot Ag price for each ounce delivered
• 3-year offtake agreement with Trafigura
 Consistent tax policy and reliable VAT cycle Mining profits taxed using to the following formula¹ = 70% - 15% (profitability ratio²) 3% royalty for base metals and 5% for precious metals Other tax includes withholding tax, customs duties and transfer duty on immovable property

Executive management team

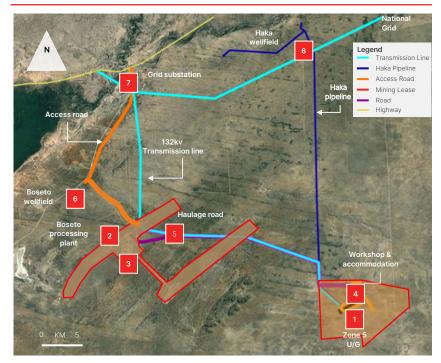




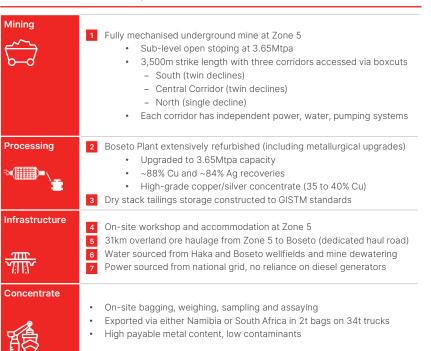
Notes: 1. subject to a 22% minimum. 2. Profitability ratio equals taxable income / gross income.

Map of current operations

Map of current operations



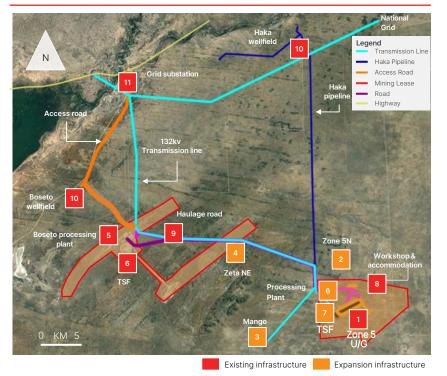
Overview of current operations



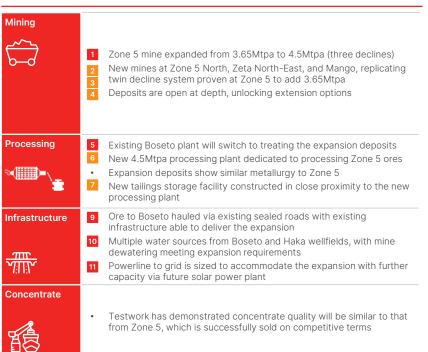


Map of expansion operations

Map of expansion operations



Overview of expansion operations



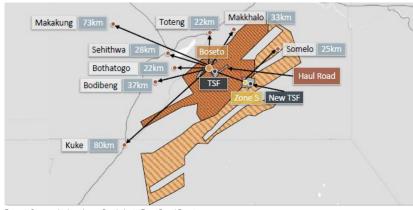


Fully permitted with required licences in place

Overview of licenses

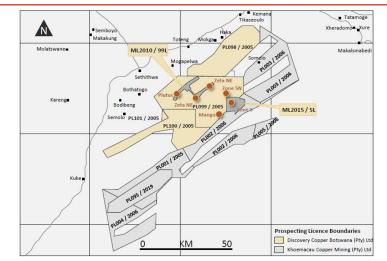
- 10 prospecting licenses covering 4,040km² of the Kalahari Copper Belt
- All licenses were renewed through the end of 2022 and are in good standing
- Mining licenses cover all existing operations (Zone 5 and Boseto)
- Environmental permits that underpin the mining licenses
- Water Rights for all active bore holes at Boseto, Haka and Toteng wellfields
- Secured permits include Explosives Storage Management and Power Generation
- Most of the existing licenses are expected to cover the expansion

Local community positioning



Extract: Community locations - Proximity to Zone 5 and Boseto

Prospecting license locations



Overview of location

- Surface and property rights secured to all land used in current operations
- No nearby villages or communities (closest villages is 28km away)
- No communities located near the Boseto TSF or the proposed Zone 5 TSF
- Mine site surrounded by farms which are designated as "tribal grazing"



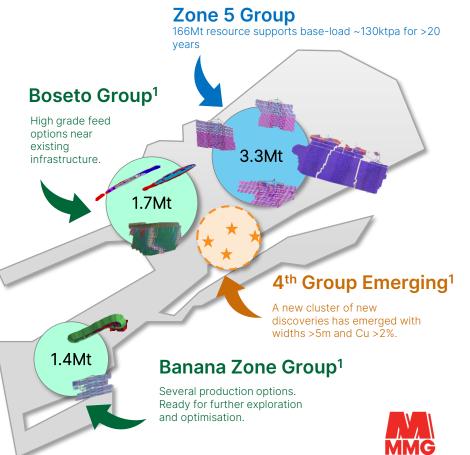
Khoemacau endowment and exploration pipeline

Endowment

- Zone 5 Group mineral resource provides base-load 130ktpa for >20 years
- Excellent growth potential with Banana Zone, Boseto and a $4^{\mbox{th}}$ group emerging as potential hubs
- All resources open at depth
- NPF-DKF contact zone² continuing well below modelled resources

Expansion potential

- Several near mine discoveries beyond initial expansion plans
- Exploration targets located within the prospective Zone 5 structural corridor
- Targets display the characteristics to host a large-scale high-grade deposit
- Four new discoveries suitable for a 4th group with 0.5Mt+ Cu potential
- Zone 5 Group resources open at depth potential for 1.0Mt+ Cu



Notes: 1. Deposits outside of the Zone 5 Group are at a scoping study level and will undergo typical project review gates which may or may not be executed on. 2. Contact point between Ngwako Pan Formation (NPF) and D'Kar Formation (DKF).

Highly prospective and predictable mineralisation zone

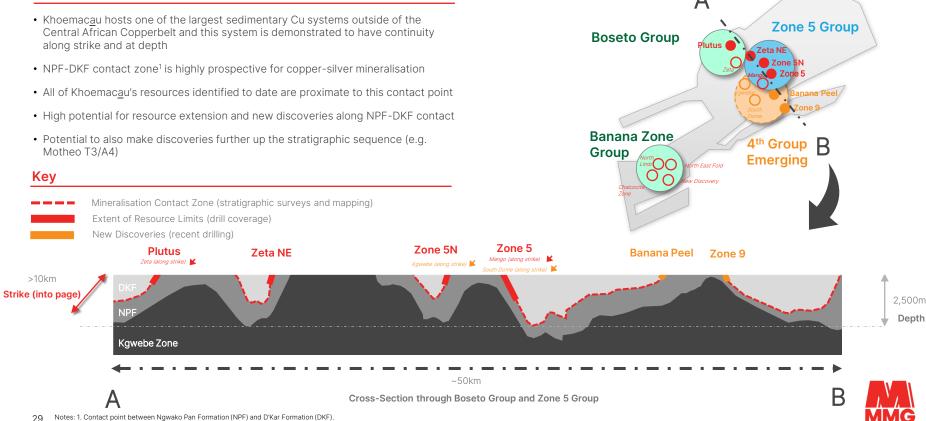
Mineralisation zone

Key

>10km

29

- Khoemacau hosts one of the largest sedimentary Cu systems outside of the Central African Copperbelt and this system is demonstrated to have continuity along strike and at depth
- NPF-DKF contact zone¹ is highly prospective for copper-silver mineralisation
- All of Khoemacau's resources identified to date are proximate to this contact point
- · High potential for resource extension and new discoveries along NPF-DKF contact
- Potential to also make discoveries further up the stratigraphic sequence (e.g. Motheo T3/A4)

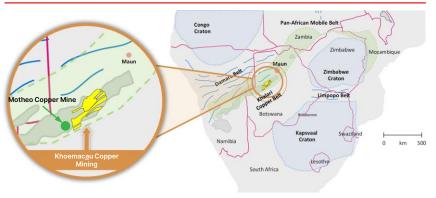


Kalahari Copper Belt overview

Overview

- Kalahari Copper Belt is a major copper-silver region more than 1,000km in length and 180 to 240km wide
- Consists of a deformed package of metasedimentary and metavolcanic rocks along the northwest margin of the Kalahari Craton
- Zone 5 deposit is the largest discovery to date on the belt showing a Mineral Resource of 93Mt @ 2.0% Cu and 21g/t Ag
- Discovery and successful development of Zone 5 fundamentally changed interest in the potential of this Belt
- Khoemacau is located within a highly prospective area of the copper belt with a large land package and significant potential to expand
- Recent greenfields exploration, albeit modest in scale, has delivered multiple new discoveries for Khoemacau

Kalahari Copper Belt





Prospect

Motheo Copper Mine (T3)

Resource 53Mt @ 0.9% Cu & 13g/t A

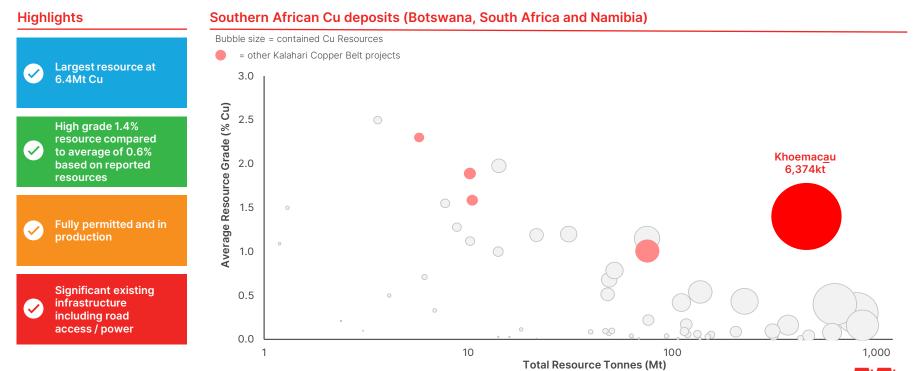
A4 Copper-Silver Deposi 10Mt @ 1.4% Cu & 21g/t Ag

Khoemacau licence area & surrounding licences

- Khoemacau Prospects
- Khoemac<u>a</u>u Licences
- Cobre Licences
- ENRG elements Prospects
- ENRG elements Licences
- Kalahari Metals Licences
- Sandfire Prospects
- Sandfire Licences
- Central Structural Corridor
- -- Structural Corridor
- Regional Town



The largest copper mine within the Kalahari Copper Belt



Source: S&P Global, October 19th 2023, information presented by the Target Group at https://www.khoemacau.com/our-portfolio/mineral-resources-and-ore-reserve-estimate, with estimation dates varying between August 2014 to April 2023.



Ore Reserves and Mineral Resources

	Ore Reserves M											Mir	/ineral Resources (inclusive of Ore Reserves)																		
	Proved and Probable						Measured					Indicated					Measured and Indicated					I	nferre	ed		Measured, Indicated & Inferred					
	Ore Grad		ade	de Containe		Ore	Gra	ade	Contained		Ore	Gr	Grade		Contained		Gra	Grade		Contained		Grade		Contained		Ore	Gr	Grade		Contained	
	Mt	Cu (%)	Ag (g/t)	Cu (kt)	Ag (Moz)	Mt	Cu (%)	Ag (g/t)	Cu (kt)	Ag (Moz)	Mt	Cu (%)	Ag (g/t)	Cu (kt)	Ag (Moz)	Mt	Cu (%)	Ag (g/t)	Cu (kt)	Ag (Moz)	Mt	Cu (%)	Ag (g/t)	Cu (kt)	Ag (Moz)	Mt	Cu (%)	Ag (g/t)	Cu (kt)	Ag (Moz)	Cu %
Zone 5 Group	31	2.0		628							52			1,079	47				1,367			1.9		1,957	84	166	2.0		3,324	140	Varies
Zone 5	31	2.0	20	628	20	14	2.1	20	288	9	27	1.9	19	517	17	41	2.0	20	805	26	52	2.1	23	1092	38	93	2.0	21	1,897	64	NSR 65
Zeta North-East	_	_	_	_	_	_	_	_	_	_	9	2.6	53	231	15	9	2.6	53	231	15	20	1.8	34	360	22	29	2.0	40	591	37	1.0
Zone 5 North	_	_	_	_	_	_	_	_	_	_	4	2.6	44	114	6	4	2.6	44	114	6	19	1.8	30	342	18	23	1.9	32	456	24	1.0
Mango	_	_	_	_	_	_	_	_	_	_	11	1.9	23	217	8	11	1.9	23	217	8	10	1.7	20	163	6	21	1.8	21	380	15	1.0
Banana Zone Group	-				-	_					9			215	12	9			215	12	148	0.8	9.4	1,144	45	157	0.9				0.5 to 1.0
Boseto Group	-													263	12				328		102			1,363	53	126			1,691	67	0.5 to 1.0
Total	31	2.0	20	628	20	19	1.9	18	353	11	80	2.0	27	1,557	70	99	1.9	26	1,910	81	351	1.3	16	4,464	182	450	1.4	18	6,374	263	Varies



Note: Information presented by the Target Group at https://www.khoemacau.com/our-portfolio/mineral-resources-and-ore-reserve-estimate, with estimation dates varying between August 2014 to April 2023



