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This presentation should be read in conjunction with MMG Limited's annual results announcement for the year ended 31 December 2017 issued to the Hong Kong Stock Exchange and the Australian Securities Exchange on 7 March 2018.

## **Overview**



Jerry Jiao, CEO	2017 in review
Ross Carroll, CFO	Financial results
Jerry Jiao, CEO	Strategy and outlook
<b>Questions and Answers</b>	



## **2017 Highlights**



## **Safety**

**✓** Record safety performance in 2017

## **Return to profit**

✓ NPAT attributable to equity holders of US\$147.1m. Improvement of US\$300m on 2016

#### **Debt reduction**

✓ Strong cash generation. Net debt reduced by US\$1.5 billion.

## Growth

✓ Las Bambas established as one of the worlds largest copper mines. Dugald River project ahead of schedule and below budget

## Shareholder Returns

✓ TSR over the past 12 months: 78% compared to EMI Global Base Metals index of 22%



## Safety, Environment and Social Performance



## Safety performance



- Safety our first value
- Record low yearly TRIF for MMG of 1.17 per million hours worked in 2017
- MMG's TRIF benchmarks in the lowest quartile of all International Council on Mining and Metals (ICMM) members globally. 2016 member average TRIF was 4.19
- Committed to ICMM's 10 principles of Sustainable Development
- We mine for progress. Contributing to the development of our host countries and communities











- 1. Total Recordable Injury Frequency per million hours worked
- 2. Las Bambas safety data incorporated into MMG from January 2015

## **Operational Excellence**





## 2017 production

- 598kt Cu, 87kt Zn2018 guidance
- 560-590kt Cu, 190-220kt Zn



#### **Las Bambas**

- 454kt Cu, C1 US\$0.99/lb.
- Large scale, low cost, long life



#### Kinsevere

- Stable production
- 140% increase in material movement
- DRC mining code pose a threat



## Sepon

- 24% increase in mill throughput in 2017
- 2018/19 production to benefit from improved ore grades



## Rosebery

- Zn production above guidance and low C1
- Strong cash flow
- Improved in mine and milling performance



Business
improvement programs
in place at all operations
and corporate

## MMG's objectives



MMG's objective is to be valued as one of the world's top mid-tier miners by 2020 and, in the longer term, as one of the world's top miners.

To achieve this objective, we deliver value through four strategic drivers:

#### Growth

✓ We acquire, discover and develop mining assets that transform our business. We unlock the potential value of our project pipeline;

## Business Improvement

✓ We develop effective plans to deliver innovative growth opportunities and improve productivity;

# People and Organisation

✓ We provide a safe, healthy and secure workplace and a culture that values collaboration, accountability and respect; and

# Reputation and Sustainability

✓ We are valued for our commitment to progress, long-term partnerships and international management.



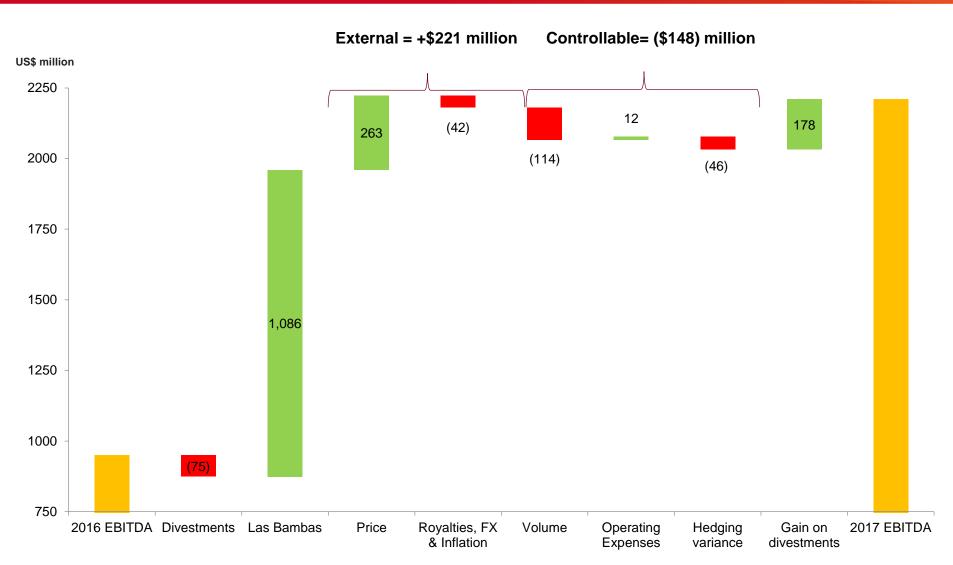
## **Profit, Cash Flow and Balance Sheet Improve in 2017**



Key Financial Metrics (US\$ million)	2017	2016	2017 v 2016
Income Statement			
Revenue	4,143.2	2,488.8	66%
EBITDA	2,210.0	949.2	133%
Profit / (loss) After Tax  Attributable to:	348.4	(98.7)	453%
Equity holders	147.1	(152.7)	196%
Non-controlling interests	201.3	54.0	273%
Basic earnings/(loss) per share	US 1.85 cents	(US 2.48 cents)	175%
Cash Flow			
Net Operating Cash Flow	2,369.8	722.3	228%
Balance Sheet			
Net Debt	8,334.8	9,786.8	(15%)

# EBITDA growth from Las Bambas and commodity prices, costs controlled





## **Underlying profit MMG to equity holders**



NPAT attributable to equity holders (US\$m)	2017	2016	2017 v 2016
Profit After Tax - Las Bambas 62.5% interest	336.8	96.9	248%
Profit/(loss) After Tax - Other operations	53.4	(23.5)	327%
Exploration/Admin/Other	(88.0)	(85.1)	(3%)
Net finance costs (excl. Las Bambas facilities)	(155.1)	(141.0)	(9%)
Profit/(Loss) attributable to equity holders	147.1	(152.7)	196%
Less non-recurring items:			
Gain/(loss) on copper hedging contract	(24.4)	21.5	(213%)
Foreign exchange gain/(loss) on Century	(20.5)	2.0	(1,125%)
Foreign exchange loss on Kinsevere VAT	(16.8)	-	-
Gain on disposal of subsidiaries (after tax)	9.7	-	-
Restructuring charges	(3.0)	(3.0)	0%
Prior year tax adjustments	5.8	-	-
NPAT attributable to equity holders before non-recurring items	196.3	(173.2)	213%

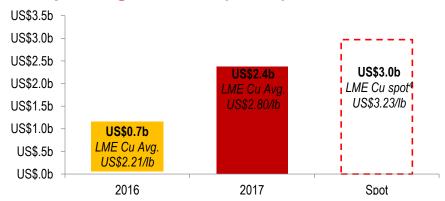
- MMG remains focused on driving increased returns to shareholders via:
  - ✓ Accretive growth
  - ✓ Capital discipline
  - Reducing debt and interest costs
  - Business improvement and cost reductions

## Cash Flow and Earnings sensitivity



- US\$2.4b of Net Operating Cash Flow (NOCF) in 2017. Spot commodity prices and FX implies a ~US\$600m improvement on FY17 NOCF<sup>4</sup>
- High earnings and cash flow leverage to copper and increasing leverage to zinc

## **Net operating cash flow (US\$m)**



## Estimated impact on FY18 underlying EBIT from changes in commodity prices and currency

		Sensitivity	EBIT Impact (US\$m)
Copper	US\$/lb	\$0.10/lb / (\$0.10/lb)	120/(120)
Zinc	US\$/lb	\$0.10/lb / (\$0.10/lb)	40/(40) 1
Lead	US\$/lb	\$0.10/lb / (\$0.10/lb)	10/(10)
Gold	US\$/oz	\$100/oz / (\$100/oz)	14/(14)
Silver	US\$/oz	\$1.00/oz / (\$1.00/oz)	9/(9)
AUD:USD <sup>2</sup>	AUD	(10%) / 10%	45/(45)
PEN:USD <sup>3</sup>	PEN	(10%) / 10%	25/(25)

<sup>1.</sup> FY17 Zinc sensitivity only factors in Dugald River from expected date of commercial production in 1H18. FY18 zinc production guidance is 190-220kt, including 120-140kt from Dugald River (both pre and post commercial production). Dugald River expectes to produce 170ktpa at steady state

<sup>2.</sup> AUD:USD FX exposure relates to FX gain/loss on production expenditure at Rosebery and Dugald River and administration expenses at Group Office

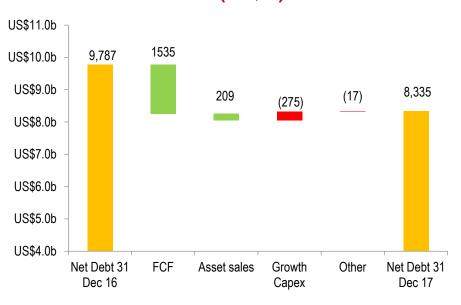
<sup>3.</sup> PEN:USD FX exposure predominantly relates to translation of Las Bambas tax receivables balance and production expenditure

<sup>1.</sup> As at 27/2/18

## Net debt reduced by US\$1.5 billion



## **Movements in Net Debt (US\$m)**



# **Summary of annual interest expense savings**

Initiative	Annual interest saving (US\$m)
Las Bambas \$500m debt prepayment - Jul 172	26
Las Bambas \$500m debt prepayment - Jan 182	26
Shareholder loan renegotiation <sup>3</sup>	21
Redemption of CRPS <sup>4</sup>	17
Total	90

<sup>1.</sup> FCF = Net Operating Cash Flow less sustaining capex and net financing costs paid.

<sup>2.</sup> Subject to prevailing LIBOR

<sup>8.</sup> US\$2.262b shareholder loan subject to fixed interest rates from July 2018. Interest saving is subject to prevailing LIBOR

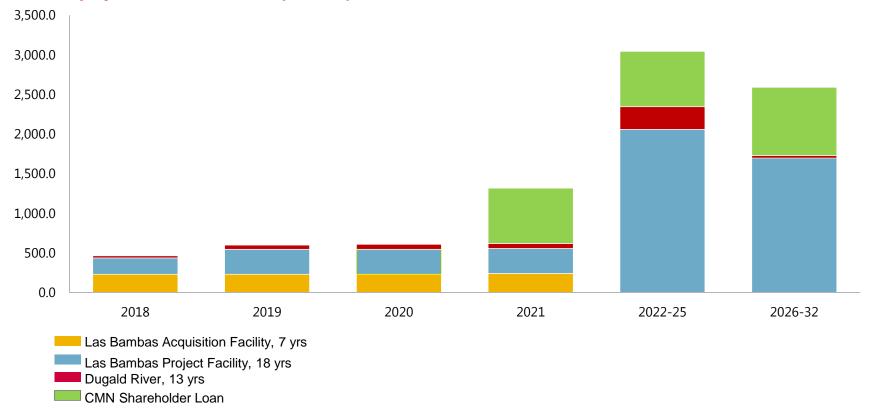
<sup>4.</sup> US\$338m in Convertible Redeemable Preference Shares were subject to 5% pa coupon paid semi-annually

## Well managed debt maturity profile



- Gross debt reduced by >US\$1b in 2017
- Average outstanding maturity profile now ~7 years

## Debt repayment schedule<sup>1</sup> (US\$m)



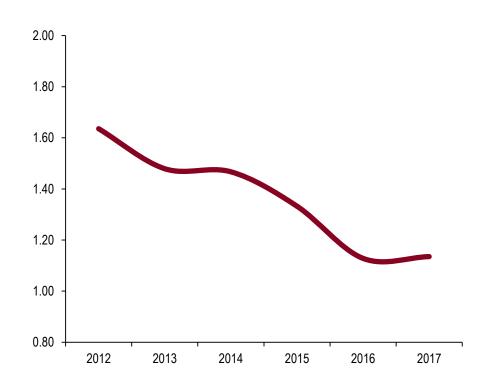
<sup>1.</sup> Principal and interest payments including Joint Venture partner liabilities. Also excludes all revolving facilities.

## **Business Improvement Focus**



- Track record of C1 improvement at operations
- Mining industry costs likely to have seen bottom of cycle
- Mature operations facing challenges such as declining grades and higher waste movement. Working hard for incremental improvement
- Las Bambas also encountering increased material movement and lower grade in 2018
- Efficiency programs in place across all operations and corporate functions
- Group overhead reduction of ~US\$30m
- Portfolio optimisation continuing

# MMG weighted average Copper C1 costs (US\$/Ib)



## Las Bambas 2017 performance



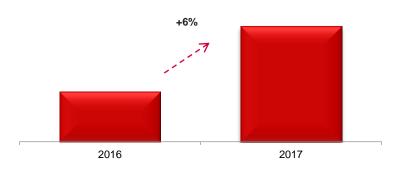
#### **Key highlights:**

- 166% increase in EBITDA
- Labour enterprise agreement reached with Las Bambas workforce during 2017 which extends until 2019.
- 11% increase in total waste and ore movement driven by business improvement initiatives lifting equipment availability and utlisation.
- 6% increase in mill throughput rate drove processing rates above nameplate capacity

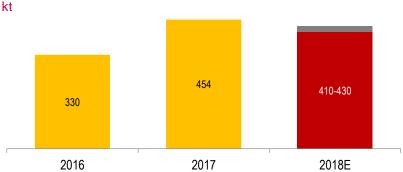
#### **Financials**

US\$ million	2017	2016	%
Revenue	2,936.9	1,224.2	140%
EBITDA <sup>1</sup>	1,740.8	655.0	166%
EBIT	1,151.4	405.2	184%
EBITDA margin (%)	59%	54%	9%
Production	453,749	330,227	37%
C1 costs – copper (US\$ / lb)	0.99	1.02	

#### Las Bambas Mill throughput rate



## Copper in copper concentrate production



EBITDA includes revenue, operating expenses and other income and expense items. Las Bambas was only accounted for as an operation from 1
July 2016 when commercial production was achieved, and therefore the operating results for the six months ended 30 June 2016 do not take into
account sales, operating expenses and depreciation and amortisation expenses

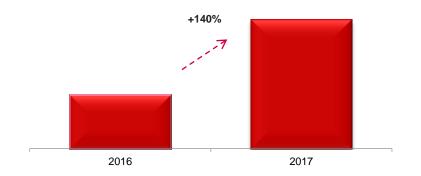
## **Kinsevere 2017 performance**



#### **Key highlights**

- Third consecutive year production above 80kt.
- 140% increase in material movement to 14.8 million in 2017.
- EBITDA increased 54% due to higher copper prices
- MMG continues to assess the financial impact that recently proposed changes to the DRC Mining Code may have on Kinsevere

## Kinsevere Ore & Waste mined

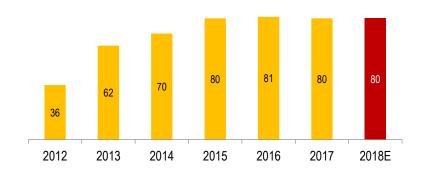


#### **Financials**

US\$ million	2017	2016	%
Revenue	500.9	400.4	25%
EBITDA <sup>1</sup>	178.7	116.3	54%
EBIT	34.5	(68.1)	151%
EBITDA margin (%)	36%	29%	24%
Production	80,186	80,650	-1%
C1 costs – copper (US\$ / lb)	1.58	1.30	

<sup>1.</sup> EBITDA includes revenue, operating expenses and other income and expense items

## **Copper cathode production** kt



## **Sepon 2017 performance**



#### Key highlights

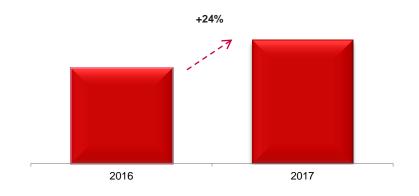
- Reduced production in 2017 due to lower grade and more complex ores and reliance on reclaiming long term stockpiles.
- Fourth quarter was strongest production quarter, driven by improved ore grade contributions from the newly developed mining areas. Improved grades will persist through 2018/19.
- EBITDA increased 17%, driven by cost savings and higher waste stripping (higher capitalisation of mining costs).
- Focus continues to be on improving operational performance in the mine and plant to offset declining grade. Total ore milled up 24% in 2017.

#### **Financials**

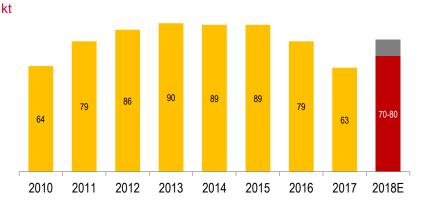
US\$ million	2017	2016	%
Revenue	391.9	390.8	0%
EBITDA <sup>1</sup>	119.2	101.5	17%
EBIT	4.8	(36.7)	113%
EBITDA margin (%)	30%	26%	-14%
Production	62,941	78,714	-20%
C1 costs – copper (US\$ / lb)	1.59	1.32	

<sup>1.</sup> EBITDA includes revenue, operating expenses and other income and expense items

#### Sepon mill throughput



#### Copper cathode production



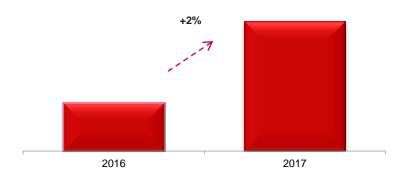
## **Australian Operations 2017 performance**



#### Key highlights

- Portfolio optimisation (sale of Golden Grove, Century, Avebury)
- Rosebery EBITDA increased 34% to US\$152 million.
- Debottlenecking at Rosebery to increase throughput and mining rates offset the impact of declining head grades
- Low C1 costs due to significant by-product contribution.
- Operational readiness at Dugald River in place to support early project completion and plant commissioning
- Dugald River expected to achieve commercial production during 1H18 and produce 120-140kt of zinc in concentrate in 2018.

#### Rosebery mill throughput rate

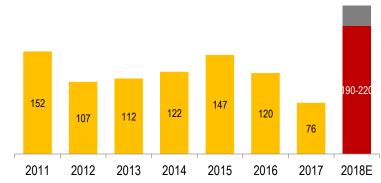


#### **Financials**

US\$ million	2017	2016	%
Revenue	305.2	448.6	(32%)
EBITDA <sup>1</sup>	156.1	179.4	(13%)
EBIT	82.2	75.9	8%
EBITDA margin (%)	51%	40%	28%
Production <sup>2</sup>			
Zinc (tonnes)	76,165	119,575	(36%)
Lead (tonnes)	26,858	29,968	(10%)
Copper (tonnes)	2,963	14,142	(79%)
C1 costs – Rosebery zinc (US\$/lb)	0.07	0.12	

- 1. EBITDA includes revenue, operating expenses and other income and expense items
- 2. Includes Rosebery and Golden Grove production prior to divestment

## Zinc in zinc concentrate production





# MMG: Focused, Efficient and Delivering Growth

Jerry Jiao

Chief Executive Officer

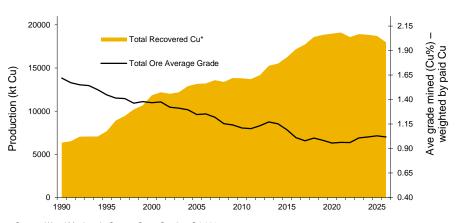
## Positive outlook for copper and zinc



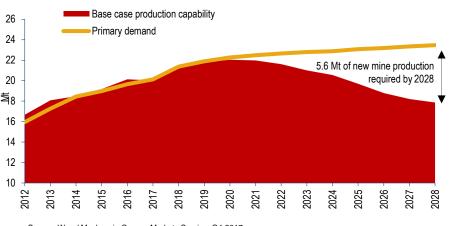
## Attractive fundamentals and insights from major shareholder support commodity outlook

- Supply risks growing social, political, grade and under-investment
- Demand growth US/Euro recovery, EV demand, urbanisation, One belt one road
- Understanding China fundamentals a competitive advantage

## Copper head grade and production

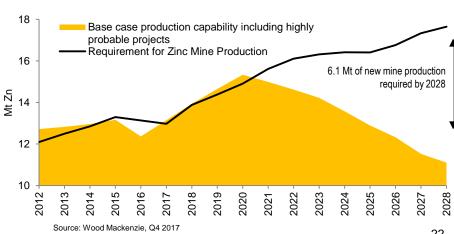


#### Mined copper supply gap and requirement for new capacity



Source: Wood Mackenzie Copper Markets Service, Q4 2017

#### Mined zinc supply gap and requirement for new capacity



Source: Wood Mackenzie Copper Costs Service Q4 2017

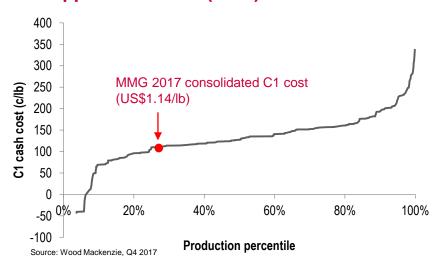
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## World-class asset base – sustained production growth

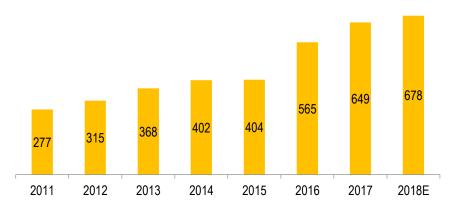


- World class asset base with geographic diversity and track record of delivering operational commitments
- Top 10 miner of copper and zinc
- Low cost position
- Delivered 15% pa growth in Cu equivalent production over 5 past years
- 2016-2018 Las Bambas (copper) and Dugald River (zinc) growth coming to market in an environment of strengthening prices

## C1 copper cost curve (2018)<sup>1</sup>



## MMG copper equivalent production Kt



# Democratic Republic of Congo – Mining Code Update 2018



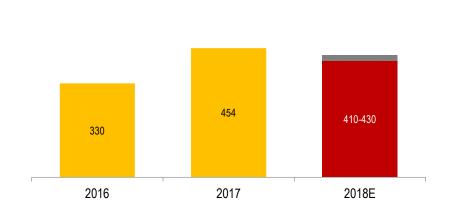
- Following over four years of discussions, The DRC Parliament has passed significant changes to the Mining Code through the House of Representatives and the Senate.
- The legislation has been harmonised and sent for signature to the President's office.
- The reform of the National Mining Code impacts areas including:
  - increased royalty rates,
  - taxes/duties and Imposts;
  - greater requirement for DRC ownership participation; and
  - application of a Super Profit Tax.
- Ten year stability protections for current investors contained in the previous Code have been removed in the current draft of the new Code.
- Discussion continues between DRC Mining Industry representatives and Political leadership to discuss the limitations of the proposed code and discuss a way forward.

## Las Bambas – outlook

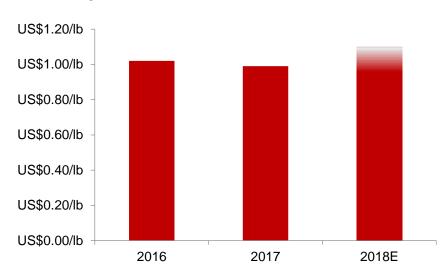


- Outstanding ramp up has established Las Bambas as one of the lowest cost copper operations of this scale in the world
- 1Q18 production is impacted by a localised geotechnical instability in one of the pit walls. This has caused ore intended to be mined in this period to be deferred to future periods. Production in the last 3 quarters of 2018 should be in line with previous quarterly production levels
- Las Bambas is expected to produce in excess of 2mt of copper in its first 5 years in operation, including between 410-430kt in 2018.
- A series of work programs are well advanced to maintain this production profile into the future
- C1 costs are expected in the range of US\$1.00-1.10/lb (2017: US\$0.99/lb), with the impact of lower production partially offset by productivity and cost saving initiatives

## **Production profile**



#### C1 cost profile



## **Dugald River – ramp up ahead of schedule**



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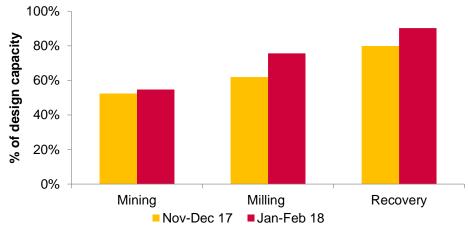
# The Dugald River project ahead of schedule

- First production delivered in 4Q17
- Total development capital until commercial production expected to be ~US\$550-570m
- Commercial production on track for 1H18
- Mining, milling and recovery progressing very strongly since commissioning in November 2017

## Ramping up with decade high Zinc prices

- Top 10 zinc mine. Highest-grade zinc project in development
- Large scale and long life annual production of 170 kt Zn; ~25 year life
- Strong cash flow potential steady state
   C1 costs of US\$0.68 0.78/lb
- 2018 production guidance: 120-140kt<sup>1</sup>

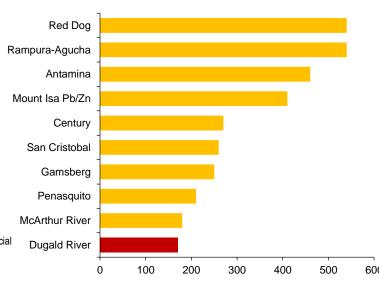
## **Dugald River commissioning progress**



#### Includes pre and post-commercial production tonnes, the exact split will be determined upon the commencement of commercial operations.

## 2. Source: a selection of top 10 zinc producers from the Wood Mackenzie Base Metals Markets Tool (Q4 2017) Only includes mines producing zinc and lead as primary commodities

## 2020 forecast production capability<sup>2</sup>



## **Dugald River**











## Focused, Efficient and Delivering Growth



#### Growth

✓ Las Bambas then Dugald River - Top 10 producer of copper and zinc.

## Operational Excellence

✓ Track record of continuous improvement.

## Shareholder value

√ 12 month total shareholder return of 78%. Strong cash generation and near term focus on debt reduction

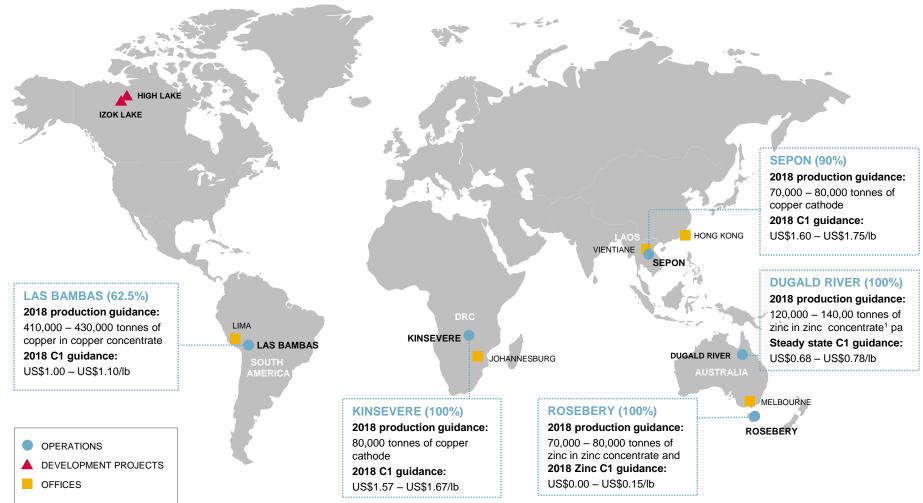




## MMG asset base



We have a globally diversified portfolio of base metals operations and development projects



<sup>1.</sup> Production volumes include expected pre and post-commercial production volumes at Dugald River. The exact split will be determined when Dugald River declares commencement of commercial operations. At steady state, Dugald River is expected to produce ~170kt of zinc in zinc concentrate per annum at a C1 cost of US\$0.68 – 0.78/lb.

## **Guidance for 2018**



Las Bambas	
Copper – production	410,000 – 430,000 tonnes
Copper – C1 costs	US\$1.00 - 1.10 / lb

Rosebery	
Zinc – production	70,000 – 80,000 tonnes
Zinc – C1 costs	US\$0.00 - 0.15 / lb

Kinsevere	
Copper – production	80,000 tonnes
Copper – C1 costs	US\$1.57 – 1.67 / lb

Sepon	
Copper – production	70,000 - 80,000 tonnes
Copper – C1 costs	US\$1.60 – 1.75 / lb

Dugald River	
Zinc- production	120,000 - 140,000 tonnes <sup>1</sup>

■ 2018 Capex guidance: US\$550 – U\$600m including ~US\$50m for completion of Dugald River

<sup>1.</sup> Production volumes include expected pre and post-commercial production volumes at Dugald River. The exact split will be determined when Dugald River declares commencement of commercial operations. At steady state, Dugald River is expected to produce ~170kt of zinc in zinc concentrate per annum at a C1 cost of US\$0.68 – 0.78/lb.

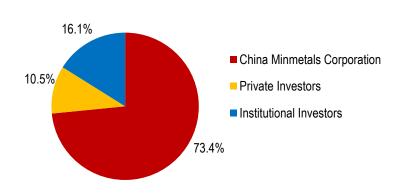
## **MMG** overview



#### Overview

- Founded in 2009, MMG is a diversified base metals company with five operating mines located across four continents
- Headquartered in Melbourne (Australia), with a primary listing on the HKEx (1208 HK) and a secondary listing on the ASX (MMG ASX)
- Primary exposure to copper and zinc, with smaller exposures to gold, silver, lead and molybdenum
- MMG's flagship asset, Las Bambas, produced 454kt of copper in 2017. In 2018 Dugald River is expected to reach commercial production and will produce ~170kt of zinc per annum at steady state.

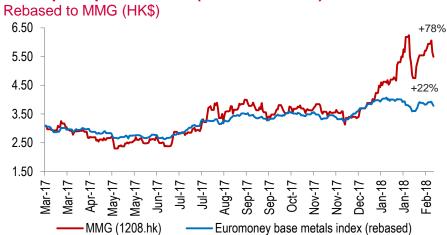
#### **Shareholder base**



#### **Key metrics**

HKEx/ASX tickers	1208.HK, MMG.ASX
Shares Outstanding	7,949m
Market Capitalisation <sup>1</sup>	US\$5,543m
Net Debt	US\$8,335m
Non-Controlling Interests	US\$1,760m
Enterprise Value	US\$15,638m

#### **Share price performance (Last 12 months)**



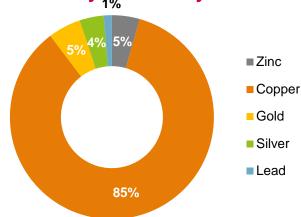
## To be valued as one of the world's top mid-tier miners by 2020

1. Source: Bloomberg (6/0318)

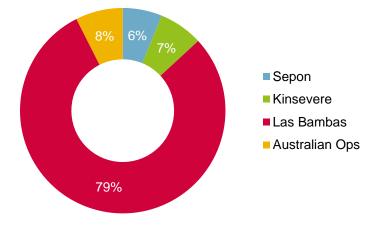
## Financial dashboard



## Revenue by commodity

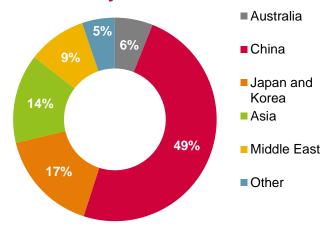


## **EBITDA** by operating segment

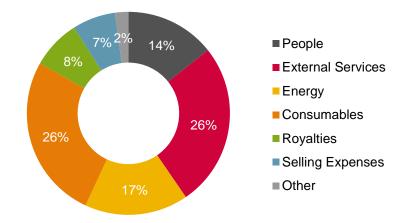


Source: MMG data

## **Revenue by customer location**



## **Operating expenses (sites)**



# Consolidated financial performance: Statement of financial performance



Year ended 31 December	2017 US\$ million	2016 US\$ million
Revenue	4,143.2	2,488.8
Operating expenses	(1,904.0)	(1,457.1)
Other (Loss) /Income	(35.0)	40.3
Exploration expenses	(45.6)	(38.8)
Administration expenses	(81.7)	(57.9)
Other Expenses	(45.5)	(26.1)
Gains on disposal of subsidiaries	178.6	-
EBITDA	2,210.0	949.2
Depreciation and amortisation expenses	(933.0)	(684.5)
EBIT	1,277.0	264.7
Net finance costs	(533.5)	(313.0)
Profit /(Loss) before income tax	743.5	(48.3)
Income tax (expense)/credit	(395.1)	(50.4)
Profit/(Loss) after income tax	348.4	(98.7)
Attributable to:		
Equity holders of the Company	147.1	(152.7)
Non-controlling interests	201.3	54.0
	348.4	(98.7)

## **Condensed consolidated balance sheet**



US\$ million	31 Dec 2017	31 Dec 2016
Non-current assets	13,093.5	13,198.5
Current assets – cash and cash equivalents	936.1	552.7
Current assets – other	760.0	1,478.8
Total assets	14,789.6	15,230.0
Total equity	2,971.8	2,589.6
Non-current liabilities – other	1,817.1	1,514.3
Non-current liabilities – borrowings	8,498.2	9,516.2
Current liabilities – other	808.2	872.9
Current liabilities – borrowings	694.3	737.0
Total liabilities	11,817.8	12,640.4
Total equity and liabilities	14,789.6	15,230.0
Net current assets	193.6	421.6
Total assets less current liabilities	13,287.1	13,620.1

# **Consolidated financial performance: Cash flow statement**



Twelve months ended 31 December US\$ million	FY2017	FY2016
Receipts from customers	4,820.5	2,875.1
Payments to suppliers and employees	(2,318.3)	(2,049.3)
Payments for exploration expenditure	(45.6)	(38.8)
Income tax paid	(86.8)	(64.7)
Net cash generated from operating activities	2,369.8	722.3
Purchase of property, plant and equipment	(666.9)	(771.0)
Other investing activities	144.5	(76.2)
Net cash used in investing activities	(522.4)	(847.2)
Proceeds from borrowings	140.0	643.4
Proceeds from issue of shares	-	511.2
Repayment of borrowings	(1,212.0)	(664.4)
Interest and financing costs paid	(409.1)	(403.6)
Other	17.1	(7.3)
Net cash generated from / (used in) financing activities	(1,464.0)	79.3
Net increase / (decrease) in cash and cash equivalents	383.4	(45.6)
Cash and cash equivalents at 1 January	552.7	598.3
Cash and cash equivalents at 31 December	936.1	552.7

## **Mineral Resources**



## Copper and zinc Mineral Resources of 14.4Mt and 11.8Mt respectively

#### Mineral Resources - Contained Metal (100% asset basis)

As at 30 June 2017

Project	Copper	Zinc	Lead	Silver	Gold	Molybdenum
	kt	kt	kt	moz	moz	kt
Las Bambas	11,625			182	2.7	341
Kinsevere	1,431					
Sepon	531				1.3	
Dugald River	79	7,883	1,401	65	0.03	
Rosebery	51	1,526	537	64	0.8	
High Lake	347	536	50	37	0.6	
Izok Lake	342	1,910	209	34	0.1	
Total	14,406	11,805	2,197	383	5.5	341

The information referred to in this presentation has been extracted from the report titled Mineral Resources and Ore Reserves Statement as at 30 June 2017 published on 18 October 2017 and is available to view on <a href="https://www.mmg.com">www.mmg.com</a>. MMG confirms that it is not aware of any new information or data that materially affects the information included in the Mineral Resources and Ore Reserves Statement and, in the case of estimates of Mineral Resources or Ore Reserves, that all material assumptions and technical parameters underpinning the estimates in the Mineral Resources and Ore Reserves Statement continue to apply and have not materially changed. MMG confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from the Mineral Resources and Ore Reserves Statement

## **Ore Reserves**



## Copper and zinc Ore Reserves of 8.2Mt and 4.3Mt respectively

#### Ore Reserves - Contained Metal (100% asset basis)

As at 30 June 2017

Project	Copper	Zinc	Lead	Silver	Gold	Molybdenum
	kt	kt	kt	moz	moz	kt
Las Bambas	7,493			118	1.8	207
Kinsevere	486					
Sepon	247					
Dugald River		3,903	722	46		
Rosebery	13	482	185	22	0.2	
Total	8,239	4,385	907	186	2.0	207

The information referred to in this presentation has been extracted from the report titled Mineral Resources and Ore Reserves Statement as at 30 June 2017 published on 18 October 2017 and is available to view on <a href="https://www.mmg.com">www.mmg.com</a>. MMG confirms that it is not aware of any new information or data that materially affects the information included in the Mineral Resources and Ore Reserves Statement and, in the case of estimates of Mineral Resources or Ore Reserves, that all material assumptions and technical parameters underpinning the estimates in the Mineral Resources and Ore Reserves Statement continue to apply and have not materially changed. MMG confirms that the form and context in which the Competent Person's findings are presented have not been materially modified from the Mineral Resources and Ore Reserves Statement

## **Executive team – global experience**





**Chief Executive Officer** Jerry Jiao

- 25+ years' experience in metals and mining
- Vice-President of China Minmetals Corporation (CMC)
- Chairman of China Minmetals Non-ferrous Metals Company Limited (CMN)
- President of CMN
- Director of Hunan Nonferrous Metals Holding Group Co., Ltd. (HNG)



**EGM Stakeholder Relations Troy Hey** 

- 20+ years' government, media, community and investor relations
- General Manager Media and Reputation Foster's Group.
- Group Manager Public Affairs WMC Resources





**Chief Financial Officer** Ross Carroll

- 25+ years' experience in the Natural Resources sectors
- CEO and MD Macmahon **Holdings**
- CFO Woodside Petroleum
- Senior financial roles BHP Billiton





**EGM Business Support Greg Travers** 

- Executive General Manager Services and Strategic Planning Myer Limited
- 7+ vears BHP Billiton
- 6+ years Pratt Group
- 11+ vears WMC Resources



**EGM Marketing & Risk Xu Jiqing** 

- 25+ years' experience in finance, strategy, investment
- Director of CMNH and Jiangxi Tungsten
- Director Copper Partners Investment and HNG
- Vice President and CFO of China Minmetals Non-Ferrous



**EGM** Operations - Africa, Australia and Asia **Mark Davis** 

- 20+ years' mining and metals experience in operations and business management
- General Manager Aluminium South Africa for BHP Billiton Limited



**EGM Operations - Americas** Suresh Vadnagra

- 20 years' experience in the Mining and Industrial Sectors.
- Group General Manager Operations South America & President of Minera Las Bambas.
- General Manager of the Sepon mine and General Manager Operational Excellence.
- Senior roles in Iluka Resources and BHP Billiton Limited.

